



City of Manassas, Virginia
Manassas Regional Airport Commission Meeting

AGENDA

Manassas Regional Airport Commission Meeting
Terminal Building - 1st Floor Conference Room
10600 Harry Parrish Boulevard
Manassas, VA 20110
Thursday, December 18, 2025

Call to Order - 7:00 p.m.

Vote to allow virtual attendance (if necessary)

Roll Call

Pledge of Allegiance (Stand)

Comments from the Public

The "Comments from the Public" agenda item is for members of the public to address the Airport Commission for less than three (3) minutes each. Please state your full name, your city/county and state of domicile, and your interest in, and/or affiliation with, the Airport prior to speaking. No prior notice is necessary to speak during this portion of the agenda. Members of the public may also address the Airport Commission for longer than three (3) minutes if they ask the Airport Director for a place on the agenda at least five (5) working days before the meeting or if a member of the public is specifically requested by a Commission Member to address the Commission.

1. Approval of Minutes

1.1 Approval of Minutes from November 20, 2025
[**Commission Minutes November 20, 2025.docx**](#)

2. Airport Director's Report

- 2.1 **Airport Director's Report**
[Airport Director's Report December 2025.docx](#)
- 2.2 **Revenue, Expenses, Aging and Billing Reports**
[Revenues 12-11-25.xlsx](#)
[Expenses 12-11-25.xlsx](#)
[Aging_Report_12-10-25.xlsx](#)
[Bill Sheet 12-11-25.xlsx](#)
- 2.3 **Tie-Down, Hangar Occupancy and Noise Report November**
[November 2025 Tie-Down Occupancy.pdf](#)
[November 2025 Hangar Occupancy.pdf](#)
[November 2025 Noise.pdf](#)
- 2.4 **Airport Project Update (Mrs. Jolene Berry, Asst. Airport Director, 5 mins)**

3. Presentations

- 3.1 **Airport Website Analytics (Mr. Alex Del Valle Mari, Airport Operations, 5 minutes)**
[Airport Website Analytics Q4 2025.pptx](#)
- 3.2 **Airport Commission Training Video (Mrs. Jolene Berry, Asst. Airport Director, 8 minutes)**
- 3.3 **Table Top Presentation (Mrs. Jolene Berry, Asst. Airport Director, 10 minutes)**

4. New Business

- 4.1 **FY 2027 Proposed Revenues (Mr. Juan E. Rivera, Director, 10 minutes)**
[Munis Revenues 12-11-25 Rev 1.xlsx](#)
- 4.2 **Approval of 2026 Commission Calendar (Mrs. Jolene Berry, Asst. Airport Director, 5 minutes)**
[2026 Airport Commission Calendar Final.xls](#)

5. Old Business

- 5.1 **Airport CIP - Questions regarding projects submitted (Mr. Juan E. Rivera, Director, 5 minutes)**
[Airport.pdf](#)
- 5.2 **Update on NW Development Bids (Mr. Juan E. Rivera, Director, 5 minutes)**

6. Consent Agenda

7. Airport Commission Members Comments

Manassas Regional Airport Commission
Manassas Regional Airport Commission Meeting
Thursday, December 18, 2025

8. City Council Liaison Comments
9. Authorization of a Closed Meeting (Reserved)
10. Certification of a Closed Meeting (Reserved)

Adjournment



Manassas Regional Airport Commission Agenda

Item Report

Agenda Item No. 1.1

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Approval of Minutes from November 20, 2025

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-481

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission

ATTACHMENTS

- [Commission Minutes November 20, 2025.docx](#)



City of Manassas, Virginia
Manassas Regional Airport Commission Meeting

MINUTES

Manassas Regional Airport Commission Meeting
Terminal Building - 1st Floor Conference Room
10600 Harry Parrish Boulevard
Manassas, VA 20110
Thursday, November 20, 2025

The Manassas Regional Airport Commission held its regular meeting in the Manassas Regional Airport, 1st Floor Conference Room on the above date, attended by, Chairman Roderick Hall, Vice Chairman Tony McGhee; Member Jakelin Melgar, Member Carla Cox; Member Phil Smith, Member Alison Paylor; Member William Sebesky; Member Travis Nembhard.

Virtual Attendance:

Members not present: Member Bob Sweeney

Airport Personnel in Attendance: Juan Rivera, Airport Director, Jolene Berry, Asst. Airport Director, Nick Carr Security Coordinator, Kevin Garber ARFF Chief, Mark Woody, Operations Officer, Patty Bibber, Secretary

Chairman Roderick Hall called the meeting to order at 7:03 p.m.

Pledge of Allegiance

1. Comments from the Public

The "Comments from the Public" agenda item is for members of the public to address the Airport Commission for less than three (3) minutes each. Please state your full name, your city/county and state of domicile, and your interest in, and/or affiliation with, the Airport prior to speaking. No prior notice is necessary to speak during this portion of the agenda. Members of the public may also address the Airport Commission for longer than three (3) minutes if they ask the Airport Director for a place on the agenda at least five (5) working days before the meeting or if a member of the public is specifically requested by a Commission Member to address the Commission.

2. Approval of Meeting Minutes

Member Phil Smith MOVED to approve the meeting minutes from October 16, 2025, SECONDED by Vice Chairman Anthony McGhee MOVED and CARRIED UNANIMOUSLY

3. Airport Director's Report

3.1 The Chairman, Commission Member Nembhard, and the Director met with PWC Board of Supervisor's Chairwoman Jefferson. The Direct and Mr. Marc Ricks gave a presentation that was well received regarding the status of the Commercial Service.

3.2 Happy to announce that the Virginia Aviation Board approved our request for State funding in the amount of \$963,000.00 for the design of Taxiway B Widening. This represents 90% of the cost. The Airport will be responsible for the 10%.

3.3 Manassas Regional (HEF) Total Economic Impact

| Jobs | Wages | GSP | Output |
|-------------|---------------|---------------|---------------|
| 2,343 | \$207,920,000 | \$310,036,000 | \$517,274,000 |

3.4 We received four (4) proposals for providing the aviation financial services for the airport. The committee consisting of the Director, Assistant Director, Kerri Malin, Budgeting and Alison Paylor, Airport Commission member met to evaluate the proposals. Frasca & Associates, LLC had the strongest proposal and their focus was exclusively airport financial consulting. The contract will be awarded to Frasca and Associates, LLC if we can come to an agreement on pricing. Member Paylor gave the commission an overview of the selection process.

3.5 We received our 1989 Oshkosh Truck and plow, the purchase price was \$27,000. The plow is 16 feet. We also received our replacement Ford 550 with dump body and our Ford Explorer.

3.6 Four hangars have been locked out and the tenant does not have access due to the fact that they owe the airport insurance or rent:

- a. G13 – Scott Reiter – Owes Rent
- b. G6 – Chris Kachouroff – Owes Insurance
- c. C4 – Forrest Jones – Owes Insurance.
- d. W12 – Jorge Martinez – Owes Insurance

3.7 The offices will be closed next Thursday and Friday for the Thanksgiving Holiday. The Director wished everyone a Happy Thanksgiving.

3.8 Airport Project Update (Mrs. Jolene Berry, Asst. Airport Director)

4. Presentations

4.1 Quarterly Security Report (Mr. Nick Carr, Security Officer)

4.2 Quarterly Aircraft Rescue Fire Fighter (ARFF) Report (Mr. Kevin Garber, ARFF, Chief)

5. **New Business**
 - a. **Approve Lease Renewal for Aviation Adventures Office and Small Office (Mr. Juan Rivera, Director, 2 minutes)**
 - b. **Approve Lease Renewal for EAA Chapter 186 Lease Renew (Mr. Juan Rivera, Director, 2 minutes)**
 - c. **Approve Lease Renewal for Piston2Jet (Mr. Juan Rivera, Director, 2 minutes)**

Chairman Roderick Hall MOVED to approve the Lease agreements between Aviation Adventures Office and Small Office, EAA Chapter 186 Chapter House and Piston2Jet and the City of Manassas **SECONDED by Member Travis Nembhard MOVED and CARRIED UNANIMOUSLY**
 - d. **FY 2027 CIP Project Review (Mr. Juan Rivera, Director, 10 minutes)**
 - e. **Discuss Airport Name Change**

Commission Members agreed to discuss the name change for the airport. A Committee was formed with Member Jakelin Melgar, Member Alison Paylor, Member Phil Smith and Member Travis Nembhard.
 - f. **Recommend that the City Council accept the proposals received for Lots W-1 and W-2, and that they award a franchise to High Flying Hangars of Virginia, LLC for Lot W-2 and a franchise to HEF JPC Hangar, LLC for Lot W-1**

Vice Chairman Anthony McGhee MOVED to recommend that City Council accept the proposals received from High Flying Hangars of Virginia, LLC and HEF JPC Hangar, LLC for the franchise of Lots W-1 and W-2 **SECONDED by Member Jakelin Melgar**
6. **Old Business**
7. **Consent Agenda**
8. **Airport Commission Members Comments**
9. **City Council Representative Comments**
10. **Authorize a Closed Meeting**
11. **Certify the Closed Meeting**

12. Adjournment

Meeting adjourned at 8:35 PM.

Secretary

Chairman

Date



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 2.1

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Airport Director's Report

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-482

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission

ATTACHMENTS

- [Airport Director's Report December 2025.docx](#)

Airport Director's Office

Juan E. Rivera

Memorandum

December 12, 2025

TO: Manassas Regional Airport Commission

FROM: Juan E. Rivera, Airport Director

RE: AIRPORT DIRECTOR'S REPORT FOR DECEMBER 2025

Hangars (T-Hangar and Boxed)

East Hangars: 96 out of 97 Rented

99% Rented – **2 new tenants.**

West Hangars: 58 out of 59 Rented

98% Rented – **1 new tenant**

East and West Hangars – 154 out of 156 – 99% Rented

Status: Operations is going through the waiting list for the available units.

Waiting List

East Side 177 (Reduced by 31)

West Side 179 (Reduced by 33)

Box Hangar 18 (Reduced by 8)

Total on List 196 (Unique Names) (Reduced by 50)

Status: All individuals currently on the waiting list are in good standing and have deposits on file. Operations has completed auditing the waiting list with the new policy. The numbers above reflect the new waiting list with those non-responsive removed.

Tie-Downs

No change.

150 out of 154 Rented – 98% Rented*

*This number will be updated when closed tie-downs become usable again. This notice will be put on the statistics for the next year as a reminder for the stat change.

Status: Four (4) flight schools were permitted to remain on the east side with the stipulation that they will have to move to the west side given prior notice. 29 of the total tie-downs are unusable due to the Observation Road relocation project.

NOISE COMPLAINTS FOR SEPTEMBER

There was 1 noise complaints recorded in November.

Airport Director's Office

Juan E. Rivera

Breakout of Noise Complaints:

- 1 – Aircraft Overflight
- 0 – Jet
- 0 – Helicopter

A noise complaint form is available on the Airport's website for citizens who have noise concerns. The form can be completed and submitted online, or a citizen can call the Noise Hotline 24/7 at (703) 257-2576.

OBSERVATION ROAD RELOCATION AND DRAINAGE IMPROVEMENTS

The new road, Aviator Avenue is open. Phillips Construction Company is working on cleaning the site and completing the water storage basin. Street lights will need to be installed, but the project is nearing completion. We hope to have the contractor off site by the end of January.

RUNWAY AND TAXIWAY BRIDGE EVALUATION BY AVPORTS

Walter P. Moore completed the Forensic Analysis of the Runway and Taxiway bridges. The third-party review report has been completed and sent to WPM so that they can review the comments. The executive summary states that the report provided by WPM regarding the weight bearing capacity and potential modifications were based on common best practices.

NEW ATC TOWER (DESIGN) No Change from Last Report

RS&H is working on the final design. The schedule is as follows:

- 95% Construction Documents – February 26, 2026
- 100% Issue for Bid Documents – March 13, 2026
- Pre-Bid Meeting – May 12, 2026
- Construction Bid Opening – June 4, 2026
- Review Bids – June 5-30, 2026
- FAA BIL Grant Offer, Received and Executed – July 1, 2026

RUNWAY 16L-34R REHABILITATION (DESIGN)

RS&H has started the design effort of the 16L/34R Runway Rehabilitation project and has reached 30% design. A 30% design review meeting with the FAA, State and Airport Staff was held on November 17, 2025 with RS&H's design team. The design team, FAA, State, and airport staff conducted a 2nd meeting to discuss some of the findings that were researched after the initial 30% design meeting. One of the biggest issues that was resolved was reducing the 3 inch overlay to 1 ½ inches.

ARFF STATION RENOVATION

The contractor has completed almost all of the 1st and 2nd floor walls. All low voltage outlets have been identified, as well as finalizing the layout of the kitchen and appliances. The contractor anticipates being substantially complete by mid-January. We are planning to have a ribbon cutting in January once we reach substantial completion.

Airport Director's Office

Juan E. Rivera

EA FOR NEW AIRPORT ATC TOWER

The Airport had coordinated with the FAA to relocate the RTR that is located on the existing tower. A site has been tentatively approved by the FAA and the information has been incorporated into the draft EA that was submitted to the FAA.

AIRPORT FINANCIAL CONSULTANTING PROPOSALS

The Airport Director has a meeting scheduled with Frasca & Associates, LLC, the Airport's new Financial Advisor. The scope of work from the RFP is shown below. The Airport Director plans to start with Landing Fee Calculations, Rates and Charges, and Annual Reports.

- Grant Consulting (FAA & State)
- b. Airport Revenue Analysis
- c. Airline Rates and Charges Consulting
- d. Passenger Facility Charge (PFC) Applications and Analyses
- e. Landing Fee Calculations and Methodology
- f. Business & Property Development Consulting
- g. Financial Reporting & Accounting Services Consulting (FAA Forms 5100-126 & 127)
- h. Financial Planning & Analysis Consulting
- i. Annual Airport Financial Report
- j. Presentations to City Council and Airport Commission
- k. Miscellaneous Airport Financial Consulting matters

UPCOMING EVENTS

Airport Offices are Closed on December 24th and 25th

Airport Offices are Closed on January 1, 2026

Juan E. Rivera

Juan E. Rivera, Director
Manassas Regional Airport

Attachments: Transition to Commercial Service Tasks, Noise Complaints & YTD Tie-Down and Hangar Occupancy Rates



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 2.2

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Revenue, Expenses, Aging and Billing Reports

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-483

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission

ATTACHMENTS

- [Revenues 12-11-25.xlsx](#)
- [Expenses 12-11-25.xlsx](#)
- [Aging_Report_12-10-25.xlsx](#)
- [Bill Sheet 12-11-25.xlsx](#)

Revenues as of 12/11/2025

| ORG | OBJ | ACCOUNT DESCRIPTION | ORIG APPROP | TRANS/ADJS | REV BUDGET | YTD EXP | ENCUMB | AVAIL BUDGET | % USED |
|----------|--|--------------------------------|-------------|------------|------------|---------------|--------|--------------|--------|
| 57097400 | 315001 | Interest on Pooled Cash | 0 | 0 | 0 | -108,147.89 | 0.00 | 108,148 | 100.00 |
| 57097400 | 315003 | Interest on Investment | 0 | 0 | 0 | -475,429.08 | 0.00 | 475,429 | 100.00 |
| 57097400 | 315200 | Leases and Rents | -3,629,200 | 0 | -3,629,200 | -1,556,451.62 | 0.00 | -2,072,748 | 42.90 |
| 57097400 | 315204 | Hangar Rentals | -998,800 | 0 | -998,800 | -434,622.31 | 0.00 | -564,178 | 43.50 |
| 57097400 | Total 57097400 Use of Money & Prop | | -4,628,000 | 0 | -4,628,000 | -2,574,650.90 | 0.00 | -2,053,349 | 55.60 |
| 57097600 | 317502 | Remain Overnight Fees | -1,000 | 0 | -1,000 | 0.00 | 0.00 | -1,000 | 0.00 |
| 57097600 | 317510 | Airport Tie-Down Fees | -142,000 | 0 | -142,000 | -59,376.21 | 0.00 | -82,624 | 41.80 |
| 57097600 | 317520 | Airport Fuel Flowage Fees | -255,000 | 0 | -255,000 | -142,938.63 | 0.00 | -112,061 | 56.10 |
| 57097600 | 317530 | Airport Security Surcharge | -55,000 | 0 | -55,000 | -32,198.66 | 0.00 | -22,801 | 58.50 |
| 57097600 | 317531 | Fingerprinting/Background Fees | -30,500 | 0 | -30,500 | 0.00 | 0.00 | -30,500 | 0.00 |
| 57097600 | 317532 | Airport Security Fees | -3,500 | 0 | -3,500 | 0.00 | 0.00 | -3,500 | 0.00 |
| 57097600 | 317533 | Airport ID Badge Fees | -19,500 | 0 | -19,500 | 0.00 | 0.00 | -19,500 | 0.00 |
| 57097600 | 317534 | Lost/Stolen Badge Replacement | -500 | 0 | -500 | -20.00 | 0.00 | -480 | 4.00 |
| 57097600 | 317535 | Airport Car Rental Revenue | -30,000 | 0 | -30,000 | -16,348.81 | 0.00 | -13,651 | 54.50 |
| 57097600 | Total 57097600 Airport Charges for | | -537,000 | 0 | -537,000 | -250,882.31 | 0.00 | -286,118 | 46.70 |
| 57097700 | 318000 | Miscellaneous Revenues | -2,500 | 0 | -2,500 | -1,792.45 | 0.00 | -708 | 71.70 |
| 57097700 | 318070 | Avports Reimb-ARFF Ops | -600,000 | 0 | -600,000 | 0.00 | 0.00 | -600,000 | 0.00 |
| 57097700 | 318071 | Avports Reimb-Security Program | -650,000 | 0 | -650,000 | 41,919.55 | 0.00 | -691,920 | -6.40 |
| 57097700 | 318072 | Avports Reimb-AOC Part 139Cert | -510,000 | 0 | -510,000 | 0.00 | 0.00 | -510,000 | 0.00 |
| 57097700 | 318426 | Card Replacement Fees | 0 | 0 | 0 | -100.00 | 0.00 | 100 | 100.00 |
| 57097700 | 318650 | Airport Commercial Op Permit | -5,500 | 0 | -5,500 | -4,180.00 | 0.00 | -1,320 | 76.00 |
| 57097700 | Total 57097700 Other Local Rev-General | | -1,768,000 | 0 | -1,768,000 | 35,847.10 | 0.00 | -1,803,847 | -2.00 |
| 57098200 | 332010 | FAA Tower Rent from Fed Govt | -16,000 | 0 | -16,000 | -7,788.00 | 0.00 | -8,212 | 48.70 |
| 57098200 | 332011 | FAA Tower Reimbursements | -34,000 | 0 | -34,000 | -10,314.10 | 0.00 | -23,686 | 30.30 |
| 57098200 | Total 57098200 Federal Non-Categorized | | -50,000 | 0 | -50,000 | -18,102.10 | 0.00 | -31,898 | 36.20 |
| 57099100 | 346400 | Contr Surplus-Net Position | 0 | -985,456 | -985,456 | 0.00 | 0.00 | -985,456 | 0.00 |
| 57099100 | 346500 | Contr Surplus-Encumbrances | 0 | -158,358 | -158,358 | 0.00 | 0.00 | -158,358 | 0.00 |
| 57099100 | Total 57099100 OFS-Contributions | | 0 | -1,143,814 | -1,143,814 | 0.00 | 0.00 | -1,143,814 | 0.00 |
| | | | | | | | | | |
| | | Revenue Total | -6,983,000 | -1,143,814 | -8,126,814 | -2,807,788.21 | 0.00 | -5,319,026 | 34.50 |

Expenses as of 12/11/2025

| ORG | OBJ | ACCOUNT DESCRIPTION | ORIG APPROP | TRANS/ADJS | REV BUDGET | YTD EXP | ENCUMB | AVAIL BUDGET | % USED |
|----------|--------|--------------------------------|-------------|------------|------------|------------|-----------|--------------|--------|
| 57003703 | 411000 | Salaries and Wages | 890,000 | 0 | 890,000 | 325,311.65 | 0.00 | 564,688 | 36.60 |
| 57003703 | 411075 | S&W-Housing Stipend | 3,500 | 0 | 3,500 | 0.00 | 0.00 | 3,500 | 0.00 |
| 57003703 | 412000 | S&W-On-Call | 30,000 | 0 | 30,000 | 11,904.49 | 0.00 | 18,096 | 39.70 |
| 57003703 | 416000 | S&W-Overtime | 30,000 | 0 | 30,000 | 8,904.53 | 0.00 | 21,095 | 29.70 |
| 57003703 | 416010 | Hours Worked on a Holiday | 5,000 | 0 | 5,000 | 0.00 | 0.00 | 5,000 | 0.00 |
| 57003703 | 416015 | Call-Back Overtime | 1,000 | 0 | 1,000 | 0.00 | 0.00 | 1,000 | 0.00 |
| 57003703 | 420000 | Employee Benefits | 355,000 | 0 | 355,000 | 0.00 | 0.00 | 355,000 | 0.00 |
| 57003703 | 420002 | Deferred Compensation | 0 | 0 | 0 | 3,158.41 | 0.00 | -3,158 | 100.00 |
| 57003703 | 420004 | FICA | 0 | 0 | 0 | 24,263.56 | 0.00 | -24,264 | 100.00 |
| 57003703 | 420006 | Virginia Retirement System | 0 | 0 | 0 | 50,506.84 | 0.00 | -50,507 | 100.00 |
| 57003703 | 420008 | Group Health | 0 | 0 | 0 | 31,576.68 | 0.00 | -31,577 | 100.00 |
| 57003703 | 420010 | Worker's Compensation | 0 | 0 | 0 | 2,424.63 | 0.00 | -2,425 | 100.00 |
| 57003703 | 420012 | Group Term Life Insurance | 0 | 0 | 0 | 3,997.15 | 0.00 | -3,997 | 100.00 |
| 57003703 | 420014 | Long Term Disability | 0 | 0 | 0 | 1,326.86 | 0.00 | -1,327 | 100.00 |
| 57003703 | 420016 | Unemployment | 0 | 0 | 0 | 0.19 | 0.00 | 0 | 100.00 |
| 57003703 | 420031 | Car Allowance | 6,100 | 0 | 6,100 | 2,515.39 | 0.00 | 3,585 | 41.20 |
| 57003703 | 431000 | Professional Services | 180,000 | 6,318 | 186,318 | 8,491.83 | 41,971.55 | 135,854 | 27.10 |
| 57003703 | 431004 | Legal Fees | 25,000 | 0 | 25,000 | 0.00 | 0.00 | 25,000 | 0.00 |
| 57003703 | 432000 | Temporary Help Services | 2,500 | 0 | 2,500 | 0.00 | 0.00 | 2,500 | 0.00 |
| 57003703 | 435000 | Print Bind Photo Services | 6,000 | 0 | 6,000 | 1,043.27 | 0.00 | 4,957 | 17.40 |
| 57003703 | 436000 | Advertising Services | 65,000 | 0 | 65,000 | 3,352.78 | 0.00 | 61,647 | 5.20 |
| 57003703 | 439000 | Other Purchased Services | 40,000 | 39,919 | 79,919 | 38,946.68 | 26,914.00 | 14,058 | 82.40 |
| 57003703 | 441000 | Information Technology Charges | 73,510 | 0 | 73,510 | 36,754.00 | 0.00 | 36,756 | 50.00 |
| 57003703 | 441005 | Phones and Voicemail Charges | 36,140 | 0 | 36,140 | 18,068.00 | 0.00 | 18,072 | 50.00 |
| 57003703 | 441045 | GIS/Data Services Charges | 17,370 | 0 | 17,370 | 8,682.00 | 0.00 | 8,688 | 50.00 |
| 57003703 | 441050 | IT Purchases Mid-Year | 8,000 | 0 | 8,000 | 1,055.54 | 0.00 | 6,944 | 13.20 |
| 57003703 | 442000 | Motor Vehicle Charges | 86,180 | 0 | 86,180 | 43,088.00 | 0.00 | 43,092 | 50.00 |
| 57003703 | 444000 | Cost Allocation Charges | 220,000 | 0 | 220,000 | 110,002.00 | 0.00 | 109,998 | 50.00 |
| 57003703 | 447000 | Radio Charges | 1,560 | 0 | 1,560 | 780.00 | 0.00 | 780 | 50.00 |
| 57003703 | 451001 | Utilities | 30,000 | 0 | 30,000 | 1,326.81 | 0.00 | 28,673 | 4.40 |
| 57003703 | 451002 | City Utility Charges | 145,000 | 0 | 145,000 | 48,802.59 | 0.00 | 96,197 | 33.70 |
| 57003703 | 452003 | Cell Phone Charges | 6,000 | 0 | 6,000 | 2,725.25 | 0.00 | 3,275 | 45.40 |
| 57003703 | 452007 | Cable/Satellite TV Service | 2,000 | 0 | 2,000 | 1,455.77 | 0.00 | 544 | 72.80 |

| ORG | OBJ | ACCOUNT DESCRIPTION | ORIG APPROP | TRANS/ADJS | REV BUDGET | YTD EXP | ENCUMB | AVAIL BUDGET | % USED |
|----------|-----------------------------------|--------------------------------|-------------|------------|------------|------------|-----------|--------------|--------|
| 57003703 | 452008 | Telephone Service Charges | 500 | 0 | 500 | 41.00 | 0.00 | 459 | 8.20 |
| 57003703 | 452009 | Long Distance Charges | 100 | 0 | 100 | 20.24 | 0.00 | 80 | 20.20 |
| 57003703 | 453000 | Insurance | 100,000 | 0 | 100,000 | 44,111.00 | 0.00 | 55,889 | 44.10 |
| 57003703 | 454001 | Operating Leases | 3,500 | 0 | 3,500 | 1,098.18 | 1,098.18 | 1,304 | 62.80 |
| 57003703 | 455001 | Mileage | 1,000 | 0 | 1,000 | 278.88 | 0.00 | 721 | 27.90 |
| 57003703 | 455002 | Training and Travel | 24,000 | 0 | 24,000 | 6,067.22 | 0.00 | 17,933 | 25.30 |
| 57003703 | 455005 | Meeting / Business Expense | 7,000 | 0 | 7,000 | 1,745.78 | 0.00 | 5,254 | 24.90 |
| 57003703 | 458000 | Dues Memberships & Other Exp | 7,000 | 0 | 7,000 | 2,904.00 | 0.00 | 4,096 | 41.50 |
| 57003703 | 458099 | Miscellaneous Expense--Airport | 50,000 | 0 | 50,000 | 0.00 | 0.00 | 50,000 | 0.00 |
| 57003703 | 461000 | Office Supplies | 4,000 | 0 | 4,000 | 1,321.24 | 899.26 | 1,780 | 55.50 |
| 57003703 | 462000 | Other Supplies | 19,000 | 0 | 19,000 | 3,035.57 | 0.00 | 15,964 | 16.00 |
| 57003703 | 463000 | Books and Subscriptions | 3,000 | 0 | 3,000 | 5,748.00 | 0.00 | -2,748 | 191.60 |
| 57003703 | 464000 | Uniforms and Safety Apparel | 8,000 | 0 | 8,000 | 656.95 | 0.00 | 7,343 | 8.20 |
| 57003703 | Total 57003703 Airport Operations | | 2,491,960 | 46,237 | 2,538,197 | 857,492.96 | 70,882.99 | 1,609,821 | 36.60 |
| 57003710 | 433000 | Maintenance Services | 65,000 | 0 | 65,000 | 10,681.72 | 0.00 | 54,318 | 16.40 |
| 57003710 | 433001 | Refuse Collection Services | 6,200 | 0 | 6,200 | 3,314.75 | 1,034.00 | 1,851 | 70.10 |
| 57003710 | 433003 | Janitorial Services | 50,000 | 0 | 50,000 | 20,285.18 | 29,054.34 | 660 | 98.70 |
| 57003710 | 433006 | Mowing Services | 30,000 | 10,760 | 40,760 | 17,310.64 | 18,378.25 | 5,071 | 87.60 |
| 57003710 | 433008 | HVAC | 20,000 | 0 | 20,000 | 0.00 | 0.00 | 20,000 | 0.00 |
| 57003710 | 433009 | Elevator Services | 8,000 | 0 | 8,000 | 0.00 | 0.00 | 8,000 | 0.00 |
| 57003710 | 433010 | Snow Removal | 30,000 | 0 | 30,000 | 0.00 | 0.00 | 30,000 | 0.00 |
| 57003710 | 433012 | Airfield Lighting Maintenance | 45,000 | 0 | 45,000 | 4,212.15 | 0.00 | 40,788 | 9.40 |
| 57003710 | 433014 | Elevator Inspections | 2,500 | 0 | 2,500 | 1,048.75 | 0.00 | 1,451 | 42.00 |
| 57003710 | 433015 | Vehicle/Apparatus Maintenance | 50,000 | 0 | 50,000 | 250.00 | 15,627.94 | 34,122 | 31.80 |
| 57003710 | 439000 | Other Purchased Services | 45,000 | 0 | 45,000 | 10,208.20 | 0.00 | 34,792 | 22.70 |
| 57003710 | 439004 | Paving Services | 10,000 | 0 | 10,000 | 0.00 | 0.00 | 10,000 | 0.00 |
| 57003710 | 439008 | Hazmat Disposal | 18,000 | 0 | 18,000 | 0.00 | 0.00 | 18,000 | 0.00 |
| 57003710 | 439014 | Security Services | 104,590 | 0 | 104,590 | 38,229.32 | 37,671.68 | 28,689 | 72.60 |
| 57003710 | 454004 | Miscellaneous Rentals | 10,000 | 0 | 10,000 | 0.00 | 0.00 | 10,000 | 0.00 |
| 57003710 | 462000 | Other Supplies | 20,000 | 0 | 20,000 | 10,064.42 | 0.00 | 9,936 | 50.30 |
| 57003710 | 462001 | Tools | 20,000 | 0 | 20,000 | 7,686.61 | 0.00 | 12,313 | 38.40 |
| 57003710 | 462044 | Airfield Lighting Supplies | 25,000 | 0 | 25,000 | 6,807.48 | 0.00 | 18,193 | 27.20 |
| 57003710 | 462046 | Airport Hanger Supplies | 15,000 | 0 | 15,000 | 1,274.02 | 0.00 | 13,726 | 8.50 |
| 57003710 | 462047 | Airfield Supplies | 50,000 | 0 | 50,000 | 398.74 | 6,800.00 | 42,801 | 14.40 |

| ORG | OBJ | ACCOUNT DESCRIPTION | ORIG APPROP | TRANS/ADJS | REV BUDGET | YTD EXP | ENCUMB | AVAIL BUDGET | % USED |
|----------|--|-------------------------------|-------------|------------|------------|------------|------------|--------------|--------|
| 57003710 | 462048 | Security Supplies | 35,000 | 0 | 35,000 | 9,977.60 | 0.00 | 25,022 | 28.50 |
| 57003710 | 462052 | Terminal Grounds Supplies | 5,000 | 0 | 5,000 | 0.00 | 0.00 | 5,000 | 0.00 |
| 57003710 | 462067 | Maintenance Supplies | 3,500 | 0 | 3,500 | 2,785.99 | 0.00 | 714 | 79.60 |
| 57003710 | 466000 | Building and Repair Materials | 45,000 | 0 | 45,000 | -64.33 | 0.00 | 45,064 | -0.10 |
| 57003710 | 467000 | Fuels/Oils/Lubricants | 13,000 | 0 | 13,000 | 4,101.14 | 0.00 | 8,899 | 31.50 |
| 57003710 | 468000 | Vehicle/Equipment Parts/Supp | 20,000 | 11,813 | 31,813 | 22,817.20 | 0.00 | 8,995 | 71.70 |
| 57003710 | 471000 | Equipment & Machinery Purch | 378,000 | 89,549 | 467,549 | 388,299.68 | 53,389.75 | 25,859 | 94.50 |
| 57003710 | Total 57003710 Airport Maintenance | | 1,123,790 | 112,121 | 1,235,911 | 559,689.26 | 161,955.96 | 514,266 | 58.40 |
| 57003711 | 433000 | Maintenance Services | 10,000 | 0 | 10,000 | 4,470.00 | 0.00 | 5,530 | 44.70 |
| 57003711 | 433008 | HVAC | 6,000 | 0 | 6,000 | 0.00 | 0.00 | 6,000 | 0.00 |
| 57003711 | 433009 | Elevator Services | 2,000 | 0 | 2,000 | 0.00 | 0.00 | 2,000 | 0.00 |
| 57003711 | 433014 | Elevator Inspections | 2,500 | 0 | 2,500 | 470.00 | 0.00 | 2,030 | 18.80 |
| 57003711 | 462000 | Other Supplies | 25,000 | 0 | 25,000 | 465.71 | 0.00 | 24,534 | 1.90 |
| 57003711 | Total 57003711 FAA Tower Nonreimburse | | 45,500 | 0 | 45,500 | 5,405.71 | 0.00 | 40,094 | 11.90 |
| 57003712 | 433000 | Maintenance Services | 12,000 | 0 | 12,000 | 3,841.18 | 5,229.00 | 2,930 | 75.60 |
| 57003712 | 451002 | City Utility Charges | 21,000 | 0 | 21,000 | 6,897.04 | 0.00 | 14,103 | 32.80 |
| 57003712 | 451003 | Heating Fuel Oil or Gas | 1,000 | 0 | 1,000 | 103.34 | 0.00 | 897 | 10.30 |
| 57003712 | Total 57003712 FAA Tower Reimbursables | | 34,000 | 0 | 34,000 | 10,841.56 | 5,229.00 | 17,929 | 47.30 |
| 57003713 | 416000 | S&W-Overtime | 1,000 | 0 | 1,000 | 0.00 | 0.00 | 1,000 | 0.00 |
| 57003713 | 431003 | Marketing | 600 | 0 | 600 | 0.00 | 0.00 | 600 | 0.00 |
| 57003713 | 433003 | Janitorial Services | 500 | 0 | 500 | 0.00 | 0.00 | 500 | 0.00 |
| 57003713 | 439000 | Other Purchased Services | 5,000 | 0 | 5,000 | 105.60 | 0.00 | 4,894 | 2.10 |
| 57003713 | 439014 | Security Services | 1,000 | 0 | 1,000 | 0.00 | 0.00 | 1,000 | 0.00 |
| 57003713 | 462000 | Other Supplies | 7,000 | 0 | 7,000 | 0.00 | 0.00 | 7,000 | 0.00 |
| 57003713 | Total 57003713 Airport-Special Project | | 15,100 | 0 | 15,100 | 105.60 | 0.00 | 14,994 | 0.70 |
| 57003717 | 439000 | Other Purchased Services | 770,000 | 0 | 770,000 | 220,364.79 | 0.00 | 549,635 | 28.60 |
| 57003717 | 462000 | Other Supplies | 20,000 | 0 | 20,000 | 8,758.41 | 0.00 | 11,242 | 43.80 |
| 57003717 | 467000 | Fuels/Oils/Lubricants | 5,000 | 0 | 5,000 | 0.00 | 0.00 | 5,000 | 0.00 |
| 57003717 | 473000 | Motor Vehicle Purchases | 15,000 | 0 | 15,000 | 5,552.07 | 0.00 | 9,448 | 37.00 |
| 57003717 | Total 57003717 Airport-ARFF Operations | | 810,000 | 0 | 810,000 | 234,675.27 | 0.00 | 575,325 | 29.00 |
| 57003718 | 411000 | Salaries and Wages | 95,000 | 0 | 95,000 | 38,693.10 | 0.00 | 56,307 | 40.70 |
| 57003718 | 416000 | S&W-Overtime | 0 | 0 | 0 | 465.99 | 0.00 | -466 | 100.00 |
| 57003718 | 420000 | Employee Benefits | 40,000 | 0 | 40,000 | 0.00 | 0.00 | 40,000 | 0.00 |
| 57003718 | 420002 | Deferred Compensation | 0 | 0 | 0 | 386.95 | 0.00 | -387 | 100.00 |

| ORG | OBJ | ACCOUNT DESCRIPTION | ORIG APPROP | TRANS/ADJS | REV BUDGET | YTD EXP | ENCUMB | AVAIL BUDGET | % USED |
|----------|---|-----------------------------|-------------|------------|------------|--------------|------------|--------------|--------|
| 57003718 | 420004 | FICA | 0 | 0 | 0 | 2,877.65 | 0.00 | -2,878 | 100.00 |
| 57003718 | 420006 | Virginia Retirement System | 0 | 0 | 0 | 6,716.04 | 0.00 | -6,716 | 100.00 |
| 57003718 | 420008 | Group Health | 0 | 0 | 0 | 6,874.36 | 0.00 | -6,874 | 100.00 |
| 57003718 | 420010 | Worker's Compensation | 0 | 0 | 0 | 20.67 | 0.00 | -21 | 100.00 |
| 57003718 | 420012 | Group Term Life Insurance | 0 | 0 | 0 | 474.50 | 0.00 | -475 | 100.00 |
| 57003718 | 420014 | Long Term Disability | 0 | 0 | 0 | 225.03 | 0.00 | -225 | 100.00 |
| 57003718 | 439014 | Security Services | 677,450 | 0 | 677,450 | 564.44 | 9,455.56 | 667,430 | 1.50 |
| 57003718 | 441050 | IT Purchases Mid-Year | 2,000 | 0 | 2,000 | 0.00 | 0.00 | 2,000 | 0.00 |
| 57003718 | 462039 | Computer Software | 17,000 | 0 | 17,000 | 0.00 | 0.00 | 17,000 | 0.00 |
| 57003718 | 462048 | Security Supplies | 31,000 | 0 | 31,000 | 0.00 | 0.00 | 31,000 | 0.00 |
| 57003718 | Total 57003718 Airport-Security Program | | 862,450 | 0 | 862,450 | 57,298.73 | 9,455.56 | 795,696 | 7.70 |
| 57003719 | 411000 | Salaries and Wages | 260,000 | 0 | 260,000 | 29,639.51 | 0.00 | 230,360 | 11.40 |
| 57003719 | 412000 | S&W-On-Call | 0 | 0 | 0 | 985.00 | 0.00 | -985 | 100.00 |
| 57003719 | 416000 | S&W-Overtime | 0 | 0 | 0 | 1,425.95 | 0.00 | -1,426 | 100.00 |
| 57003719 | 420000 | Employee Benefits | 100,000 | 0 | 100,000 | 0.00 | 0.00 | 100,000 | 0.00 |
| 57003719 | 420002 | Deferred Compensation | 0 | 0 | 0 | 819.18 | 0.00 | -819 | 100.00 |
| 57003719 | 420004 | FICA | 0 | 0 | 0 | 2,442.68 | 0.00 | -2,443 | 100.00 |
| 57003719 | 420006 | Virginia Retirement System | 0 | 0 | 0 | 4,837.45 | 0.00 | -4,837 | 100.00 |
| 57003719 | 420008 | Group Health | 0 | 0 | 0 | 5,723.13 | 0.00 | -5,723 | 100.00 |
| 57003719 | 420010 | Worker's Compensation | 0 | 0 | 0 | 47.60 | 0.00 | -48 | 100.00 |
| 57003719 | 420012 | Group Term Life Insurance | 0 | 0 | 0 | 357.99 | 0.00 | -358 | 100.00 |
| 57003719 | 420014 | Long Term Disability | 0 | 0 | 0 | 169.17 | 0.00 | -169 | 100.00 |
| 57003719 | 420016 | Unemployment | 0 | 0 | 0 | 6.50 | 0.00 | -7 | 100.00 |
| 57003719 | 441050 | IT Purchases Mid-Year | 2,000 | 0 | 2,000 | 1,055.54 | 0.00 | 944 | 52.80 |
| 57003719 | 455002 | Training and Travel | 15,000 | 0 | 15,000 | 0.00 | 0.00 | 15,000 | 0.00 |
| 57003719 | Total 57003719 Airport-AOC Part 139 | | 377,000 | 0 | 377,000 | 47,509.70 | 0.00 | 329,490 | 12.60 |
| 57003793 | 462000 | Other Supplies | 250,000 | 0 | 250,000 | 0.00 | 0.00 | 250,000 | 0.00 |
| 57003793 | 481001 | Principal - Bonds Payable | 205,000 | 0 | 205,000 | 205,000.00 | 0.00 | 0 | 100.00 |
| 57003793 | 481021 | Interest - Bonds Payable | 3,000 | 0 | 3,000 | 3,075.00 | 0.00 | -75 | 102.50 |
| 57003793 | 492575 | Transfer to Airport Capital | 325,000 | 985,456 | 1,310,456 | 1,210,456.00 | 0.00 | 100,000 | 92.40 |
| 57003793 | 496004 | Contrib to Net Position | 440,200 | 0 | 440,200 | 0.00 | 0.00 | 440,200 | 0.00 |
| 57003793 | Total 57003793 Airprt Capex-Finance | | 1,223,200 | 985,456 | 2,208,656 | 1,418,531.00 | 0.00 | 790,125 | 64.20 |
| | | Expense Total | 6,983,000 | 1,143,814 | 8,126,814 | 3,191,549.79 | 247,523.51 | 4,687,741 | 42.30 |

Aging Report as of 12/11/2025

| Cust # | Customer Name | Bill # | Bill Due Date | Billed | Adjusted | Paid | 30 to 60 | 61 to 90 | 91 to 120 | Over 120 | Int Due |
|--------|------------------------|--------|---------------|----------|----------|----------|----------|----------|-----------|----------|---------|
| 36063 | ANDERSON AIR SRVCS LLC | 5998 | 06/06/2025 | \$680.00 | \$0.00 | \$187.00 | \$0.00 | \$0.00 | \$0.00 | \$493.00 | \$0.00 |

| | | |
|-------|------------------------|--|
| 36063 | ANDERSON AIR SRVCS LLC | Paying for his COP monthly - insurance renewed for a year/no pymnt since Oct sent email 12/9 |
|-------|------------------------|--|

Bankruptcy

| Cust # | Customer Name | Bill # | Due Date | Billed | Adjusted | Paid | 30 to 60 | 61 to 90 | 91 to 120 | Over 120 | Int Due |
|--------|------------------------|--------|------------|------------|----------|------------|----------|----------|-----------|------------|---------|
| 42215 | AMERICAN HELICOPTERS | 112912 | 07/01/2024 | \$1,854.45 | \$0.00 | \$1,005.93 | \$0.00 | \$0.00 | \$0.00 | \$848.52 | \$0.00 |
| 42215 | AMERICAN HELICOPTERS | 112901 | 07/31/2024 | \$1,854.45 | \$30.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,884.45 | \$0.00 |
| 42215 | AMERICAN HELICOPTERS | 112902 | 08/31/2024 | \$1,854.45 | \$30.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,884.45 | \$0.00 |
| 42215 | AMERICAN HELICOPTERS | 112903 | 10/01/2024 | \$1,854.45 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,854.45 | \$0.00 |
| 42215 | AMERICAN HELICOPTERS | 112904 | 10/31/2024 | \$1,854.45 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,854.45 | \$0.00 |
| 42215 | AMERICAN HELICOPTERS | 112905 | 12/01/2024 | \$1,854.45 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,854.45 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 96412 | 07/01/2024 | \$6,623.85 | \$30.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,653.85 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 113112 | 07/01/2024 | \$1,130.00 | \$10.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,140.00 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 96401 | 07/31/2024 | \$6,623.85 | \$30.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,653.85 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 96402 | 08/31/2024 | \$6,623.85 | \$30.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,653.85 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 96403 | 10/01/2024 | \$6,623.85 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,623.85 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 96404 | 10/31/2024 | \$6,623.85 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,623.85 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 96405 | 12/01/2024 | \$6,623.85 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$6,623.85 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 113101 | 07/31/2024 | \$1,130.00 | \$10.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,140.00 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 113102 | 08/31/2024 | \$1,130.00 | \$10.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,140.00 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 113103 | 10/01/2024 | \$1,130.00 | \$10.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,140.00 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 113104 | 10/31/2024 | \$1,130.00 | \$10.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,140.00 | \$0.00 |
| 42744 | AMERICAN AVIATION SVCS | 113105 | 12/01/2024 | \$1,130.00 | \$10.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,140.00 | \$0.00 |

| |
|----------|
| Due |
| \$493.00 |
| \$493.00 |

| |
|--------------------|
| Due Now |
| \$848.52 |
| \$1,884.45 |
| \$1,884.45 |
| \$1,854.45 |
| \$1,854.45 |
| \$1,854.45 |
| \$6,653.85 |
| \$1,140.00 |
| \$6,653.85 |
| \$6,653.85 |
| \$6,623.85 |
| \$6,623.85 |
| \$6,623.85 |
| \$1,140.00 |
| \$1,140.00 |
| \$1,140.00 |
| \$1,140.00 |
| \$1,140.00 |
| \$56,853.87 |

Bill Sheet as of 12/11/2025

| Vendor | Description | Net Amount |
|--------------------------------|--|-------------------|
| AUSTIN ELECTRICAL CONST INC | REIL Repair | 1,862.15 |
| WHITLOCK DALRYMPLE POSTON INC | 10/25 Inspections & Materials Testing Services | 2,268.75 |
| PRO-TEC FIRE SERVICES INC | Monthly ARFF Services | 62,882.84 |
| REYNOLDS SMITH & HILLS INC | 11/7/25 Obser Rd Proj | 20,653.80 |
| REYNOLDS SMITH & HILLS INC | 11/21/25 Final Design & Bidding Phase Services | 60,896.79 |
| PR WM CNTY | 9915 Moor Green/Alessi Dr Real Estate Tax Bill | 128.84 |
| AM ASSOC OF AIRPORT EXEC AAAE | Membership for Juan Rivera/Nick Carr/Jolene Berry | 975.00 |
| AMERICAN DISPOSAL SVCS, INC | Disposal Service for the Airport/Clean out hangars | 1,243.75 |
| IRIS GROUP HOLDINGS LLC | Panic Monitoring | 35.11 |
| LOOMACRES INC | Wildlife Hazard Management/Identification Training | 2,550.00 |
| NATIONAL BUSINESS AVIATION ASS | NBAA Membership Juan | 499.00 |
| U S PLANTS INC | Monthly Plant Service | 126.00 |
| A R C WATER TREATMENT | Water Treatment Services | 208.00 |
| BRUCE W REYLE & CO INC | Appraisal fee for 10677 Aviation Lane Bldg | 5,000.00 |
| EVERGREEN CONTRACTORS INC | Vinyl Siding install | 3,750.00 |
| ACME TECHNICAL GROUP | Maintenance for CCTV and Control Systems | 264.44 |
| VIRTOWER LLC | Virtual Tower Airport Operations Tracking | 500.00 |
| EDWARDS BUSINESS MACHINES INC | 12/01-12/31/2025 Airport Copier SN#ADXM013000647 | 210.53 |
| CINTAS CORP. #145 | Tower Mats/Misc/Mats | 978.08 |
| JULIUS BRANSCOME INC | Mill and Replace | 121,028.48 |
| ASSOCIATED BUILDING MAINT | Janitorial Services | 4,897.62 |
| JAMES RIVER EQUIPMENT VA LLC | John Deere 624P Wheeled Front-End Loader | 271,751.00 |
| RENT-A-JOHN OF VIRGINIA LLC | Porta Potties West Side | 185.00 |
| WEWERKA MOWING | Airport Mowing Services | 4,327.66 |
| ORACLE ELEVATOR HOLDCO INC | Monthly Elevator Service | 250.00 |
| | | 567,472.84 |



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 2.3

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Tie-Down, Hangar Occupancy and Noise Report November

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-484

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

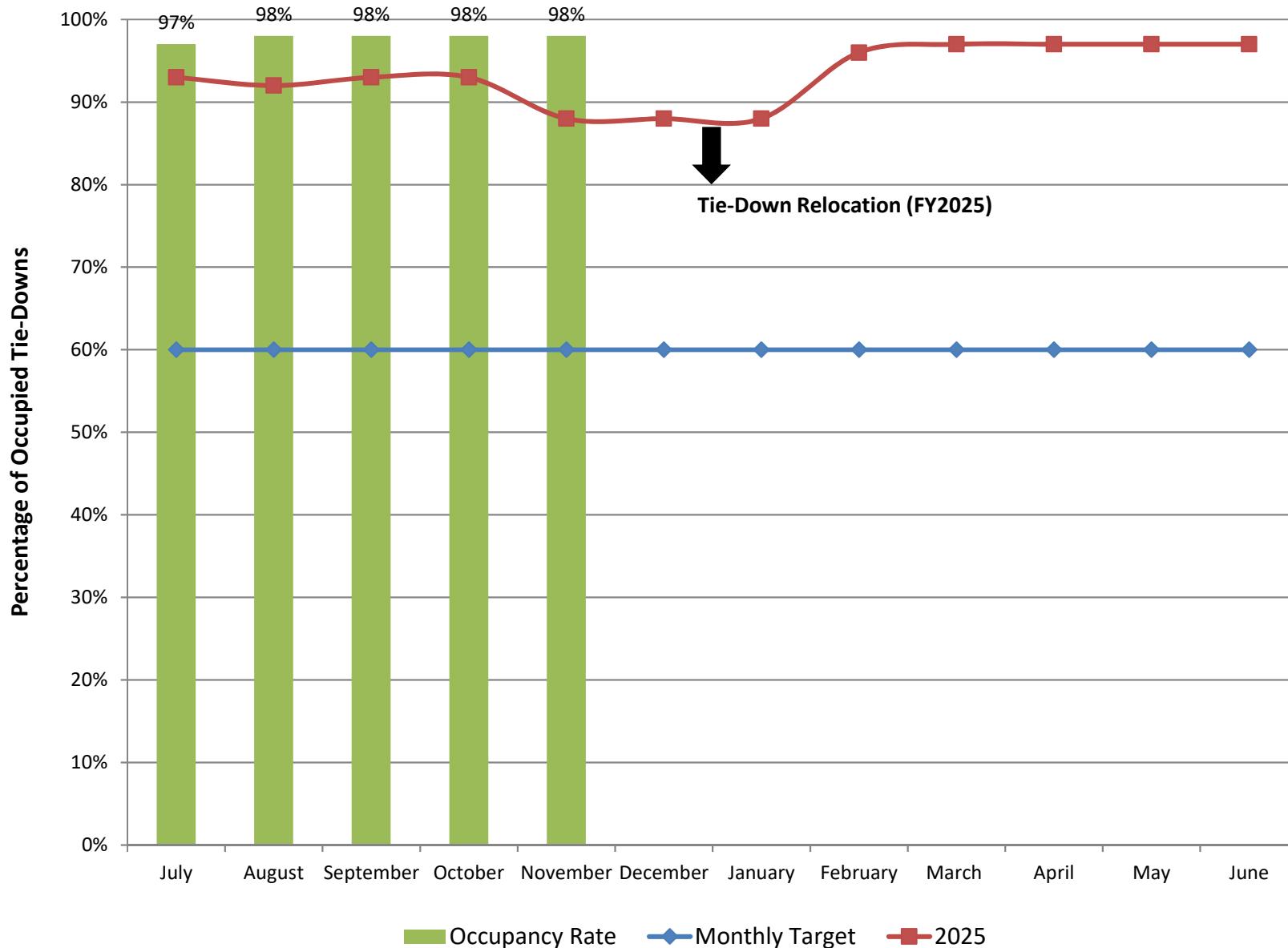
Meeting Date December 18, 2025

Commission

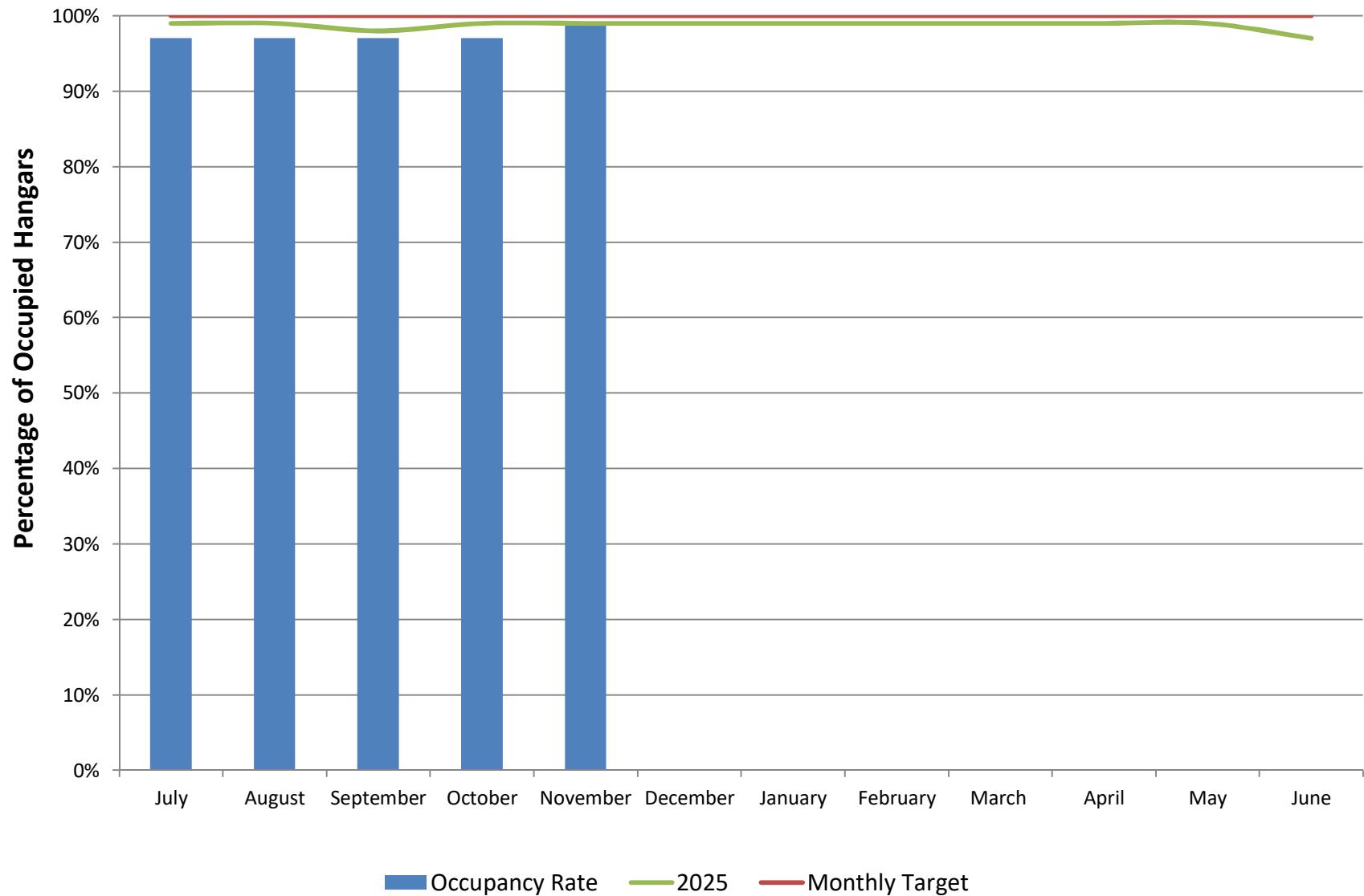
ATTACHMENTS

- [November 2025 Tie-Down Occupancy.pdf](#)
- [November 2025 Hangar Occupancy.pdf](#)
- [November 2025 Noise.pdf](#)

FY2026 Tie-Down Occupancy Rates

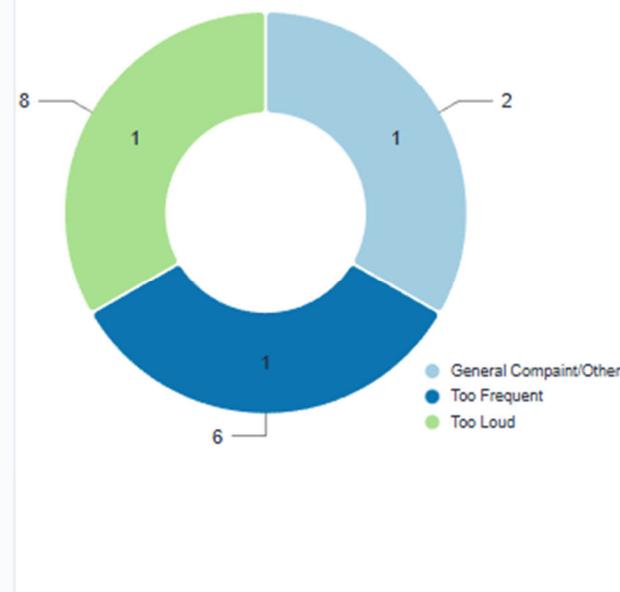


FY2026 Hangar Occupancy Rates

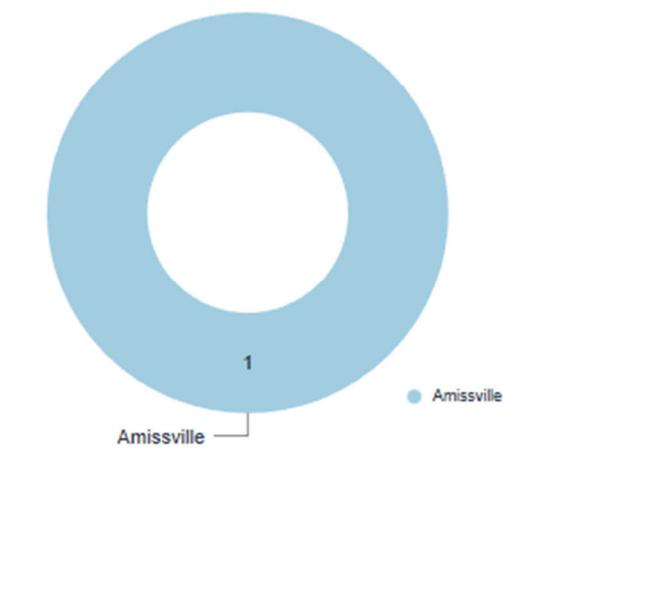


November 2025 Noise Statistics

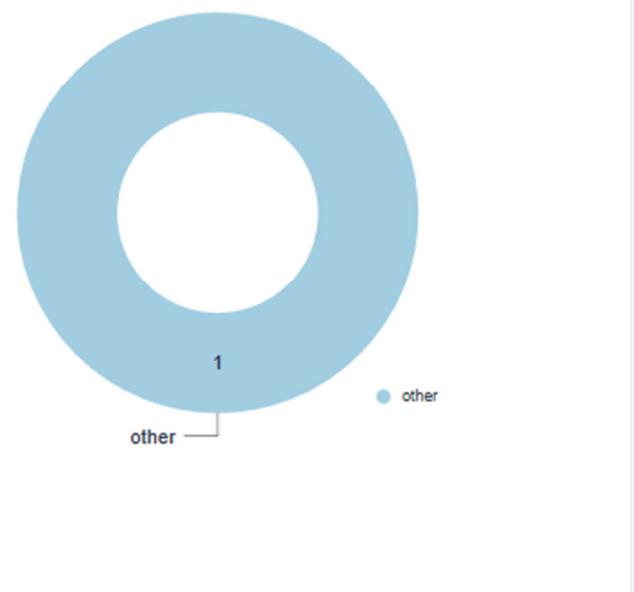
Event Type



City

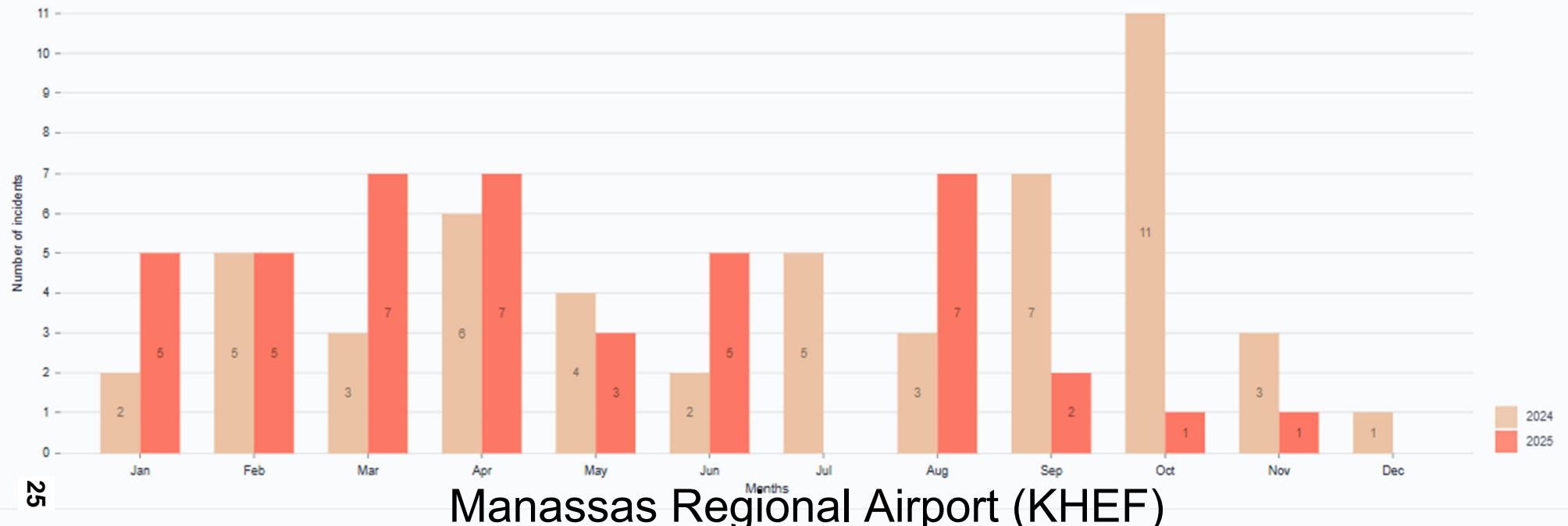


Outlined Surfaces



Total number of Noise Logs

2025



Manassas Regional Airport (KHEF)



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 2.4

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Airport Project Update (Mrs. Jolene Berry, Asst. Airport Director, 5 mins)

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-485

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 3.1

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Airport Website Analytics (Mr. Alex Del Valle Mari, Airport Operations, 5 minutes)

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-486

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission

ATTACHMENTS

- [Airport Website Analytics Q4 2025.pptx](#)



AIRPORT WEBSITE Q4 ANALYTICS

AIRPORT OPERATIONS

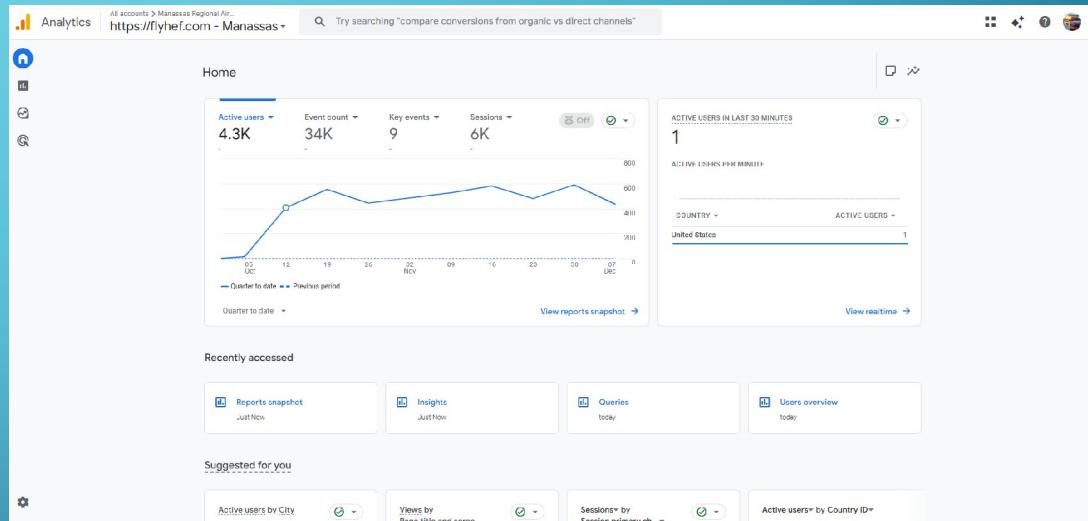
FLYHEF.COM

- Launched on October 14, 2025
- Developed and maintained by Trivera Interactive
- Staff can edit the website in real time without developer assistance
- New contact form integrated directly on the website

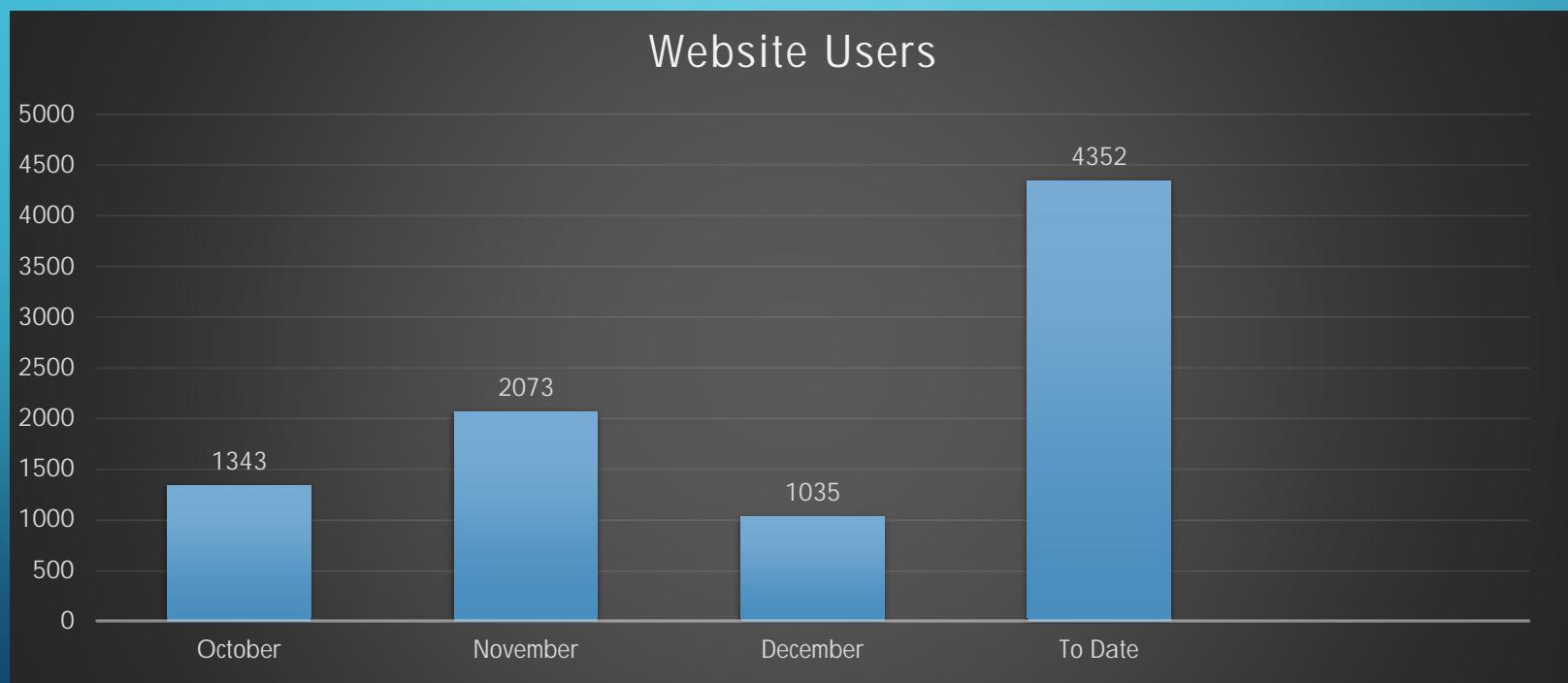


GOOGLE ANALYTICS

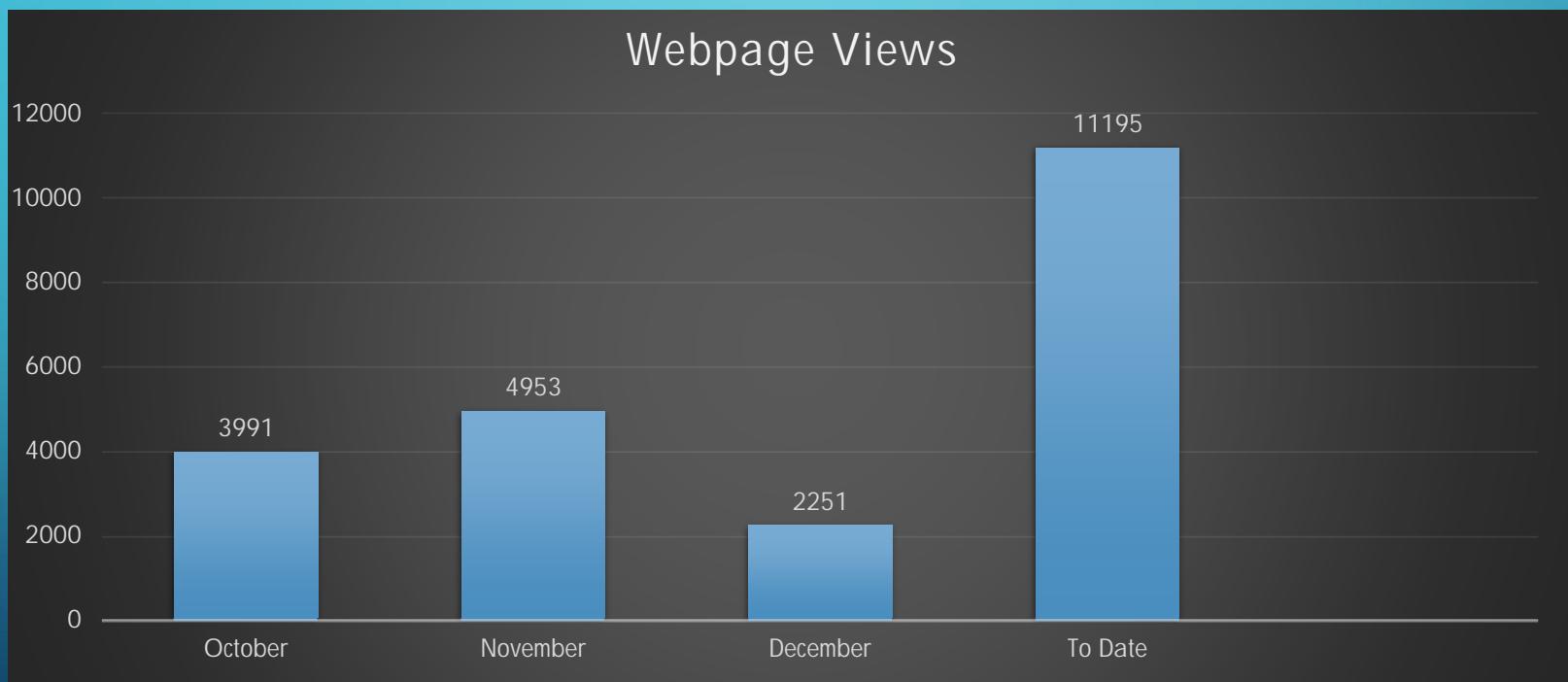
- New Analytics portal
- Can view website information in real time and customize reports
- Online portal connected to Google
- Current data is from October 14th-December 11th



Q4 ANALYTICS

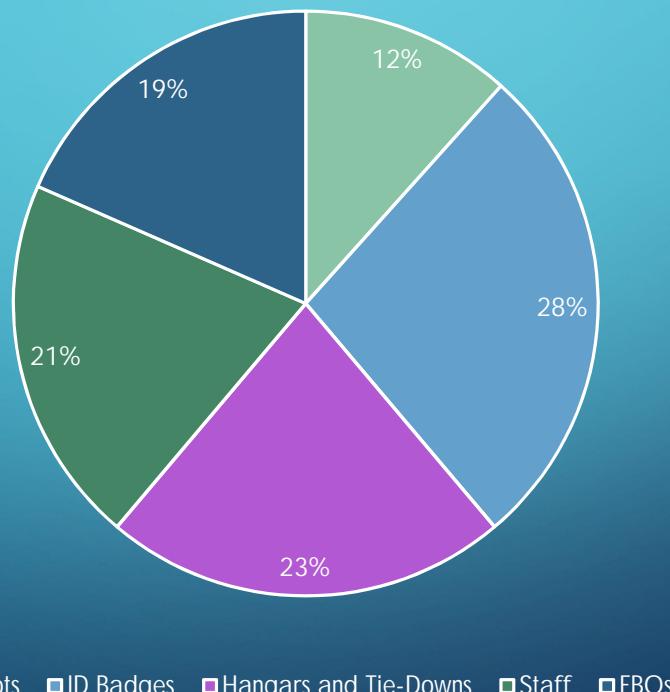


Q4 ANALYTICS



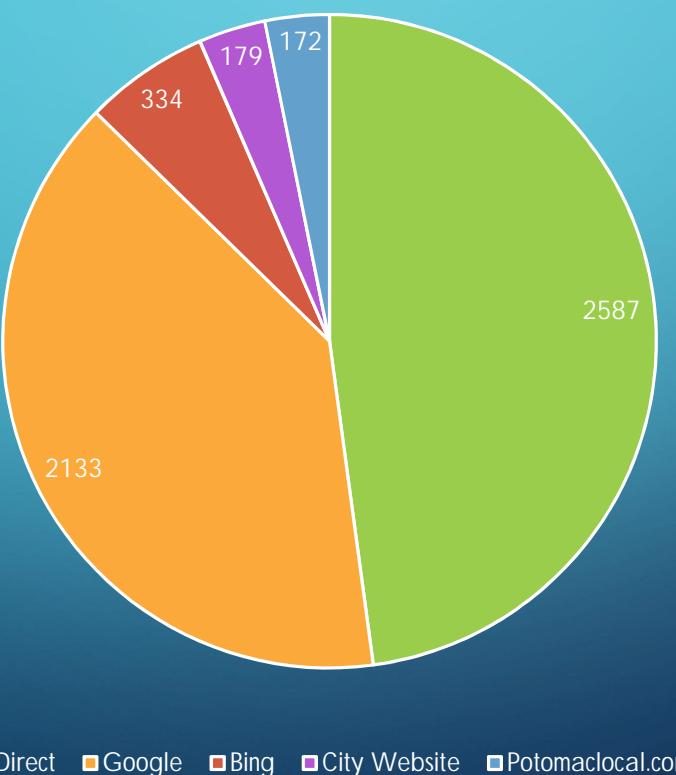
Q4 ANALYTICS

Top Pages(Excluding Home Page)



Q4 ANALYTICS

Visits by Original Source



Q4 ANALYTICS



Visitors by City



■ Ashburn, VA ■ Manassas, VA ■ Columbus, OH ■ New York, NY ■ Reston, VA

Q4 ANALYTICS

- Total Contact Forms Received: 9
- Average engagement time: 55 Seconds
- Event Count(Amount of Clicks): 34,093
- Top 5 countries of visitors excluding the United States:
 - China: 106 Visits
 - Singapore: 75 Visits
 - Germany: 58 Visits
 - Canada: 17 Visits
 - Ireland: 13 Visits





QUESTIONS?



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 3.2

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Airport Commission Training Video (Mrs. Jolene Berry, Asst. Airport Director, 8 minutes)

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-487

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 3.3

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Table Top Presentation (Mrs. Jolene Berry, Asst. Airport Director, 10 minutes)

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-491

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 4.1

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

FY 2027 Proposed Revenues (Mr. Juan E. Rivera, Director, 10 minutes)

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-488

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission

ATTACHMENTS

- [Munis Revenues 12-11-25 Rev 1.xlsx](#)

2027 Budget Revenues

| Org | Object | Account Description | 2027 Depart Budget | 2026 Original Budget | DIFF | % of Change |
|----------|--------|--------------------------------|--------------------|----------------------|----------------|-------------|
| 57097400 | 315001 | Interest on Pooled Cash | \$20,000.00 | \$0.00 | \$20,000.00 | |
| 57097400 | 315003 | Interest on Investment | \$120,000.00 | \$0.00 | \$120,000.00 | |
| 57097400 | 315120 | Interest on G87 Leases | \$0.00 | \$0.00 | \$0.00 | |
| 57097400 | 315200 | Leases and Rents | \$4,212,720.00 | \$3,629,200.00 | \$7,841,920.00 | 16% |
| 57097400 | 315203 | Rent-Other | \$0.00 | \$0.00 | \$0.00 | |
| 57097400 | 315204 | Hangar Rentals | \$1,029,700.00 | \$998,800.00 | \$2,028,500.00 | 3% |
| 57097400 | 315208 | Percentage Rent | \$0.00 | \$0.00 | \$0.00 | |
| 57097400 | 315209 | Terminal Rent | \$0.00 | \$0.00 | \$0.00 | |
| 57097400 | 316999 | Bad Debt Revenue Contra | \$0.00 | \$0.00 | \$0.00 | |
| 57097488 | 315200 | Leases and Rents | \$0.00 | \$0.00 | \$0.00 | |
| 57097600 | 317500 | Landing Fees-Airlines | \$0.00 | \$0.00 | \$0.00 | |
| 57097600 | 317501 | Landing Fees-GA | \$0.00 | \$0.00 | \$0.00 | |
| 57097600 | 317502 | Remain Overnight Fees | \$1,000.00 | \$1,000.00 | \$2,000.00 | 0% |
| 57097600 | 317510 | Airport Tie-Down Fees | \$142,740.00 | \$142,000.00 | \$284,740.00 | 1% |
| 57097600 | 317520 | Airport Fuel Flowage Fees | \$260,000.00 | \$255,000.00 | \$515,000.00 | 2% |
| 57097600 | 317530 | Airport Security Surcharge | \$61,000.00 | \$55,000.00 | \$116,000.00 | 11% |
| 57097600 | 317531 | Fingerprinting/Background Fees | \$30,600.00 | \$30,500.00 | \$61,100.00 | 0% |
| 57097600 | 317532 | Airport Security Fees | \$3,500.00 | \$3,500.00 | \$7,000.00 | 0% |
| 57097600 | 317533 | Airport ID Badge Fees | \$19,500.00 | \$19,500.00 | \$39,000.00 | 0% |
| 57097600 | 317534 | Lost/Stolen Badge Replacement | \$500.00 | \$500.00 | \$1,000.00 | 0% |
| 57097600 | 317535 | Airport Car Rental Revenue | \$0.00 | \$30,000.00 | \$30,000.00 | -100% |
| 57097600 | 317536 | Airfield Vehicle Fee | \$0.00 | \$0.00 | \$0.00 | |
| 57097600 | 317540 | Passenger Facility Charge | \$0.00 | \$0.00 | \$0.00 | |
| 57097700 | 318000 | Miscellaneous Revenues | \$2,500.00 | \$2,500.00 | \$5,000.00 | 0% |
| 57097700 | 318070 | Avports Reimb-ARFF Ops | \$710,280.00 | \$600,000.00 | \$1,310,280.00 | 18% |
| 57097700 | 318071 | Avports Reimb-Security Program | \$710,280.00 | \$650,000.00 | \$1,360,280.00 | 9% |
| 57097700 | 318072 | Avports Reimb-AOC Part 139Cert | \$670,000.00 | \$510,000.00 | \$1,180,000.00 | 31% |
| 57097700 | 318426 | Card Replacement Fees | \$0.00 | \$0.00 | \$0.00 | |
| 57097700 | 318435 | Insurance Reimbursements | \$0.00 | \$0.00 | \$0.00 | |
| 57097700 | 318436 | Legal Expense Reimbursement | \$0.00 | \$0.00 | \$0.00 | |
| 57097700 | 318450 | Donations/Contributions | \$0.00 | \$0.00 | \$0.00 | |
| 57097700 | 318650 | Airport Commercial Op Permit | \$5,500.00 | \$5,500.00 | \$11,000.00 | 0% |

| Org | Object | Account Description | 2027 Depart Budget | 2026 Original Budget | DIFF | % of Change |
|----------|--------|-------------------------------|------------------------|-----------------------|------------------------|-------------|
| 57097700 | 318710 | Cash Over/Short-Airport | \$0.00 | \$0.00 | \$0.00 | |
| 57097700 | 318904 | Sale of Land | \$0.00 | \$0.00 | \$0.00 | |
| 57097700 | 318906 | Sale of ROW/Easement | \$0.00 | \$0.00 | \$0.00 | |
| 57097900 | 322071 | VA State Reimbursements | \$45,000.00 | \$0.00 | \$45,000.00 | |
| 57097900 | 322888 | State Contrib-OPEB/Pension | \$0.00 | \$0.00 | \$0.00 | |
| 57098100 | 324003 | FEMA Reimb-State | \$0.00 | \$0.00 | \$0.00 | |
| 57098200 | 332010 | FAA Tower Rent from Fed Govt | \$16,000.00 | \$16,000.00 | \$32,000.00 | 0% |
| 57098200 | 332011 | FAA Tower Reimbursements | \$40,500.00 | \$34,000.00 | \$74,500.00 | 19% |
| 57098300 | 333101 | FEMA Reimb-Federal | \$0.00 | \$0.00 | \$0.00 | |
| 57098400 | 333010 | CARES/ARPA/COVID-19 Funding | \$0.00 | \$0.00 | \$0.00 | |
| 57098688 | 341000 | Capital Contributions | \$0.00 | \$0.00 | \$0.00 | |
| 57098900 | 344010 | Bond Proceeds | \$0.00 | \$0.00 | \$0.00 | |
| 57099100 | 346400 | Contr Surplus-Net Position | \$287,000.00 | \$0.00 | \$287,000.00 | |
| 57099100 | 346401 | Contr Surplus-Restr Net Postn | \$15,030,000.00 | \$0.00 | \$15,030,000.00 | |
| 57099100 | 346500 | Contr Surplus-Encumbrances | \$0.00 | \$0.00 | \$0.00 | |
| | | Totals | \$23,418,320.00 | \$6,983,000.00 | \$16,435,320.00 | 235% |

| | |
|--------------------|-----------------|
| Total Revenues | \$23,418,320.00 |
| Total Expenditures | \$23,418,320.00 |
| Net Gain/Loss | \$0.00 |

| Account Type | Organization | Object | Project | Detail Type | Year | Line | Quantity |
|--------------|--------------|--------|---------|-------------|------|------|----------|
| R | 57097400 | 315200 | | A | 2027 | 10 | 1 |
| R | 57097400 | 315204 | | A | 2027 | 10 | 1 |
| R | 57099100 | 346400 | | A | 2027 | 10 | 1 |
| R | 57099100 | 346400 | | A | 2027 | 20 | 1 |
| R | 57099100 | 346400 | | A | 2027 | 30 | 1 |
| R | 57099100 | 346401 | | A | 2027 | 10 | 1 |
| R | 57099100 | 346401 | | A | 2027 | 20 | 1 |

| Amount | Project String Type | Project String |
|---------------|----------------------------|-----------------------|
|---------------|----------------------------|-----------------------|

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| (\$30,000.00) | | |
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| (\$240,000.00) | | |
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| (\$17,000.00) | | |
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| Description | Justification | Request Group |
|--|---------------------------|------------------------|
| AvPorts (Lots A-G) \$691,640 | Manassas FBO LLC \$195270 | Chantilly Holdings LLC |
| 97% Occupancy Rate 100% would be \$965,964 | | |
| A-045 Fuel Farm Upgrade | | |
| A-091 Rehab Runway 16L/34R | | |
| A-113 Runway and Taxiway Bridge Modifications and Enhancements | | |
| A-110 Taxiway B Widening and Lighting | | |
| A-115 Snow Removal Equipment Facility | | |

User Defined



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 4.2

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Approval of 2026 Commission Calendar (Mrs. Jolene Berry, Asst. Airport Director, 5 minutes)

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-489

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission

ATTACHMENTS

- [2026 Airport Commission Calendar Final.xls](#)



2026 Manassas Regional Airport Commission Meetings

| |
|-------------------------------|
| Airport Commission Meetings |
| Airport Work Sessions |
| Executive Committee Meetings |
| Airport Commission Retreat |
| Airport Commission Recess |
| City Holidays - Office Closed |

Airport Commission Meetings are held on the third Thursday of every month at 7pm. The Commission will meet in the Terminal 1st Floor, Conference Room.

Exec Committee - 2nd Tuesday 8:30 AM
2nd Floor Conference Room

Work Session are held quarterly
Meetings are held on the third Thursday of every month at 630pm. The Commission will meet in the Terminal 1st Floor, Conference Room.

Please note that amendments may be made to this calendar by the Airport Director or Airport Commission when deemed necessary.

Prepared by Airport Staff

Holidays & Observances

| | |
|-------------|------------------------|
| January 1 | New Years Day (ob.) |
| January 19 | Martin Luther King Day |
| February 16 | President's Day |
| May 25 | Memorial Day |

| JANUARY | | | | | | | FEBRUARY | | | | | | | MARCH | | | | | | |
|---------|-----|-----|-----|-----|-----|-----|----------|----|----|----|----|----|----|-------|----|----|----|----|----|----|
| Sun | Mon | Tue | Wed | Thu | Fri | Sat | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| 4 | 5 | 6 | 7 | 8 | 9 | 10 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 11 | 12 | 13 | 14 | 15 | 16 | 17 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | | | | |
| 18 | 19 | 20 | 21 | 22 | 23 | 24 | | | | | | | | | | | | | | |
| 25 | 26 | 27 | 28 | 29 | 30 | 31 | | | | | | | | | | | | | | |

* Organizational Meeting

| APRIL | | | | | | | MAY | | | | | | | JUNE | | | | | | | |
|-------|-----|-----|-----|-----|-----|-----|-----|----|----|----|----|----|----|------|----|----|----|----|----|----|----|
| Sun | Mon | Tue | Wed | Thu | Fri | Sat | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 1 | 2 | 3 | 4 | 5 | 6 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | | | | | | | | | |
| 26 | 27 | 28 | 29 | 30 | | | | | | | | | | | | | | | | | |

**Public Hearing on the FY26 Budget

| JULY | | | | | | | AUGUST | | | | | | | SEPTEMBER | | | | | | | |
|------|-----|-----|-----|-----|-----|-----|--------|----|----|----|----|----|----|-----------|----|----|----|----|----|----|----|
| Sun | Mon | Tue | Wed | Thu | Fri | Sat | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 |
| 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | | | | | | | | | |
| 26 | 27 | 28 | 29 | 30 | 31 | | | | | | | | | | | | | | | | |

| OCTOBER | | | | | | | NOVEMBER | | | | | | | DECEMBER | | | | | | | |
|---------|-----|-----|-----|-----|-----|-----|----------|----|----|----|----|----|----|----------|----|----|----|----|----|----|----|
| Sun | Mon | Tue | Wed | Thu | Fri | Sat | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | |
| 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 | |
| 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | | | | | | | | | |
| 25 | 26 | 27 | 28 | 29 | 30 | 31 | | | | | | | | | | | | | | | |

| | | | | | |
|-------------|------------------------|------------|------------------------|------------------|----------------------|
| January 1 | New Years Day (ob.) | June 19 | Juneteenth | November 11 | Veterans Day |
| January 19 | Martin Luther King Day | July 3 & 4 | Independence Day | November 26 & 27 | Thanksgiving Holiday |
| February 16 | President's Day | Sept. 7 | Labor Day | December 24 | Floating Holiday |
| May 25 | Memorial Day | Oct. 12 | Indigenous Peoples Day | December 25 | Christmas Holiday |



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 5.1

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Airport CIP - Questions regarding projects submitted (Mr. Juan E. Rivera, Director, 5 minutes)

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-490

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission

ATTACHMENTS

- [Airport.pdf](#)

AIRPORT

Program Description:

The Airport Program is administered by the Airport Department. Manassas Regional Airport staff continues to undertake projects to ensure the Airport maintains safe, modern facilities that incorporate the latest in aviation technology while remaining fiscally responsible. The primary types of projects undertaken are planning, safety and capacity, revenue generation, and rehabilitation.

Program Highlights:

FY 2027 CAPITAL PROJECTS

Major projects expected to begin or continue construction:

- Widening of Taxiway B
- Rehabilitation of Runway 16L-34R
- Snow Removal Equipment Building

Projects under design include:

- Fuel Farm Upgrades
- Runway and Taxiway Bridge Enhancements & Modifications

New Capital Projects:

No new Capital Projects for FY 2027

FY 2027 MAINTENANCE CAPITAL PROJECTS

- Airport Paving Program
- Airfield Improvements
- Airfield Paving
- Security Equipment Replacement

Program Accomplishments:

Completed:

- ATC Tower Design
- Taxiway B and Taxiway Y Rehabilitation
- Security Equipment Upgrades
- Signage Replacement and Repairs

SUMMARY OF AIRPORT CAPITAL PROJECTS

(\$ in Thousands)

| Cost Estimates | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project | 5-Year CIP |
|--------------------|---------------|---------------|--------------|--------------|--------------|--------------|---------------|----------------|---------------|
| Planning | 8,968 | 2,800 | 500 | 600 | - | 750 | 1,000 | 14,618 | 4,650 |
| Land | - | - | - | - | - | - | - | - | - |
| Construction | 31,400 | 28,040 | 1,500 | 9,100 | 9,000 | 6,000 | 41,300 | 126,340 | 53,640 |
| Total Cost: | 40,368 | 30,840 | 2,000 | 9,700 | 9,000 | 6,750 | 42,300 | 140,958 | 58,290 |

Funding Sources

| | | | | | | | | | |
|-----------------------|---------------|---------------|--------------|--------------|--------------|--------------|---------------|----------------|---------------|
| General Fund | - | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - | - |
| Airport Fund | 7,658 | 15,317 | 310 | 302 | 180 | 135 | 8,446 | 32,348 | 16,244 |
| School Fund | - | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - | - |
| State | 2,090 | 2,508 | 1,240 | 1,208 | 720 | 540 | 3,784 | 12,090 | 6,216 |
| Federal | 30,620 | 9,765 | 450 | 8,190 | 8,100 | 6,075 | 20,070 | 83,270 | 32,580 |
| NVTA | - | - | - | - | - | - | - | - | - |
| Other Sources | - | 3,250 | - | - | - | - | 10,000 | 13,250 | 3,250 |
| Total Funding: | 40,368 | 30,840 | 2,000 | 9,700 | 9,000 | 6,750 | 42,300 | 140,958 | 58,290 |

Operating Impacts

| | | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Revenue | - | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - | - |
| Net Revenue: | - |

AIRPORT CAPITAL PROJECT LISTING

(\$ in Thousands)

| Project Name: | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project | 5-Year CIP |
|-----------------------------------|---------------|---------------|--------------|--------------|--------------|--------------|---------------|----------------|---------------|
| Air Traffic Control Tower | 25,452 | - | - | - | - | - | - | 25,452 | - |
| Fuel Farm Upgrade | 600 | 150 | 1,500 | - | - | - | - | 2,250 | 1,650 |
| North East Apron and Taxilane | - | - | - | 600 | - | 6,000 | - | 6,600 | 6,600 |
| Installation of Backup Generators | - | - | - | 600 | - | - | - | 600 | 600 |
| Rehabilitation of Runway 16L/34R | 10,984 | 10,040 | - | - | - | - | - | 21,024 | 10,040 |
| East Apron Rehabilitation | - | - | - | - | - | 750 | 7,500 | 8,250 | 750 |
| Runway 16L/34R Extension | - | - | - | - | - | - | 7,100 | 7,100 | - |
| South East Airport Complex Site | - | - | - | - | - | - | 7,700 | 7,700 | - |
| West Hangar Redevelopment and | 200 | - | - | - | - | - | 10,000 | 10,200 | - |
| Taxiway B Widening and Lighting | - | 8,800 | - | - | - | - | - | 8,800 | 8,800 |
| New East Ramp Taxiway | - | - | 500 | - | 5,000 | - | - | 5,500 | 5,500 |
| Runway & Taxiway Bridge | 2,732 | 850 | - | 8,500 | - | - | - | 12,082 | 9,350 |
| Snow Removal Equipment Building | - | 11,000 | - | - | - | - | - | 11,000 | 11,000 |
| Widen & Strengthen Taxiway E | 400 | - | - | - | 4,000 | - | - | 4,400 | 4,000 |
| Airport Utility Infrastructure | - | - | - | - | - | - | 10,000 | 10,000 | - |
| Total: | 40,368 | 30,840 | 2,000 | 9,700 | 9,000 | 6,750 | 42,300 | 140,958 | 58,290 |

A-030 Air Traffic Control Tower

| | |
|--------------------------|--|
| Year Introduced: | 2003 |
| Change: | Timeline |
| Associated Proj: | N/A |
| Program Area: | Airport |
| Managing Dept: | Airport |
| Manager: | J. Rivera |
| Plan Conformance: | MOB 6.1.4; Airport Master Plan; Airport Strategic Plan |



Description:

Design and construct a new Airport Traffic Control Tower (ATCT) to be located on the west side of the Airport. The ATCT is over sixty years old and has long since reached its useful life. The Airport will move forward with the Tower Siting Study, Environmental Assessment, and the ATCT design effort in order to take advantage of the Infrastructure Investment and Jobs Act (prior BIL funding) and the available funding to reimburse the Airport for funds spent in advance and for construction. The City and the FAA will enter into a lease agreement for the ATCT once completed. A State grant was received in 2023 to complete the siting study for the new ATC tower. (Project II-12 of the Airport Layout Plan)

| (\$ in 1,000s) | | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|---------------|--------------------|----------------|----------------|----------------|----------------|----------------|---------------------|----------------------|
| Cost Estimate: | | | | | | | | | |
| Planning | | 4,552 | - | - | - | - | - | - | 4,552 |
| Land | | - | - | - | - | - | - | - | - |
| Construction | | 20,900 | - | - | - | - | - | - | 20,900 |
| Total Cost: | 25,452 | | - | - | - | - | - | - | 25,452 |

Funding Sources:

| | | | | | | | | | |
|-----------------------|---------------|---|---|---|---|---|---|---|---------------|
| General Fund | - | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - | - |
| Airport Fund | 4,431 | - | - | - | - | - | - | - | 4,431 |
| School Fund | - | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - | - |
| State | 121 | - | - | - | - | - | - | - | 121 |
| Federal | 20,900 | - | - | - | - | - | - | - | 20,900 |
| NVTA | - | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - | - |
| Total Funding: | 25,452 | | - | - | - | - | - | - | 25,452 |

Operating Impacts:

| | | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | - | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - | - |
| Net Revenue: | - |

A-045 Fuel Farm Upgrade

| | |
|--------------------------|--|
| Year Introduced: | 2004 |
| Change: | Increased Estimate |
| Associated Proj: | N/A |
| Program Area: | Airport |
| Managing Dept: | Airport |
| Manager: | J. Rivera |
| Plan Conformance: | MOB 6.1.4; Airport Master Plan; Airport Strategic Plan |



Description:

The fuel farm is approaching 30 years of age. There are approximately 3 million gallons of fuel that flow through the farm annually. As the fuel farm ages, the airport will need to upgrade and repair the facility. This may include expansion of the containment area and possible environmental regulation upgrades. Additional fuel tanks may be needed to support the new airline service. This project is on the Airport Layout Plan.

| (\$ in 1,000s) | | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|--|--------------------|----------------|----------------|----------------|----------------|----------------|---------------------|----------------------|
| Cost Estimate: | | | | | | | | | |
| Planning | | 100 | 150 | - | - | - | - | - | 250 |
| Land | | - | - | - | - | - | - | - | - |
| Construction | | 500 | - | 1,500 | - | - | - | - | 2,000 |
| Total Cost: | | 600 | 150 | 1,500 | - | - | - | - | 2,250 |

Funding Sources:

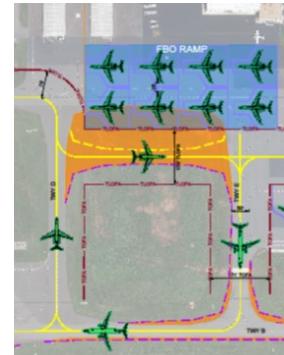
| | | | | | | | | | |
|-----------------------|--|------------|------------|--------------|----------|----------|----------|----------|--------------|
| General Fund | | - | - | - | - | - | - | - | - |
| Sewer Fund | | - | - | - | - | - | - | - | - |
| Water Fund | | - | - | - | - | - | - | - | - |
| Electric Fund | | - | - | - | - | - | - | - | - |
| Stormwater Fund | | - | - | - | - | - | - | - | - |
| Airport Fund | | 120 | 30 | 300 | - | - | - | - | 450 |
| School Fund | | - | - | - | - | - | - | - | - |
| Bonds | | - | - | - | - | - | - | - | - |
| State | | 480 | 120 | 1,200 | - | - | - | - | 1,800 |
| Federal | | - | - | - | - | - | - | - | - |
| NVTA | | - | - | - | - | - | - | - | - |
| Other Sources | | - | - | - | - | - | - | - | - |
| Total Funding: | | 600 | 150 | 1,500 | - | - | - | - | 2,250 |

Operating Impacts:

| | | | | | | | | | |
|--------------------------|--|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | | - | - | - | - | - | - | - | - |
| Debt Service | | - | - | - | - | - | - | - | - |
| Net Revenue: | | - |

A-072 North East Apron and Taxilane Expansion

| | |
|--------------------------|--|
| Year Introduced: | 2016 |
| Change: | Funding to Later Year |
| Associated Proj: | N/A |
| Program Area: | Airport |
| Managing Dept: | Airport |
| Manager: | J. Rivera |
| Plan Conformance: | MOB 6.1.4; Airport Master Plan; Airport Strategic Plan |



Description:

Expand the east ramp north of Taxiway Echo, create a new taxilane that would allow traffic to flow safely around the FBO ramp, and incorporate an aircraft deicing pad for use in the winter months. This project will most likely be phased. Phase I would be the new taxi lane to by pass the FBO ramp and Phase II would be the ramp expansion for aircraft parking and a de-icing pad with a underground storage to collect de-icing fluid for aircraft de-icing operations.

(\$ in 1,000s)

Cost Estimate:

| | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|--------------------|-------------|---------|---------|------------|---------|--------------|--------------|---------------|
| Planning | - | - | - | 600 | - | - | - | 600 |
| Land | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | - | 6,000 | - | 6,000 |
| Total Cost: | - | - | - | 600 | - | 6,000 | - | 6,600 |

Funding Sources:

| | | | | | | | | |
|-----------------------|---|---|---|------------|---|--------------|---|--------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | - | - | - | 12 | - | 120 | - | 132 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | - | - | - | 48 | - | 480 | - | 528 |
| Federal | - | - | - | 540 | - | 5,400 | - | 5,940 |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | - | - | - | 600 | - | 6,000 | - | 6,600 |

Operating Impacts:

| | | | | | | | | |
|--------------------------|---|---|---|---|---|---|---|---|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - | - | - | - | - | - | - | - |

A-085 Installation of Backup Generators

Year Introduced: 2018
Change: No Change
Associated Proj: N/A
Program Area: Airport **Est. Start:** 07/01/2029
Managing Dept: Airport **Est. Comp:** 06/30/2030
Manager: J. Rivera
Plan Conformance: MOB 6.1.4; Airport Strategic Plan - Obj. 2; Airport Master Plan



Description:

Purchase and install a back-up generator for the airfield lighting (80KW) system that includes runway 16L/34R and Taxiway B. This generator would also be a back-up for the PAPIs, wind cone, and the MALS. A second generator would be purchased and installed for the airport terminal building (120KW). This generator would allow the terminal building to have continuing operations if electrical power was lost, as well as be used by the city for an emergency operations center if necessary.

| (\$ in 1,000s) | | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|--|-------------|---------|---------|------------|---------|---------|--------------|---------------|
| Cost Estimate: | | | | | | | | | |
| Planning | | - | - | - | - | - | - | - | - |
| Land | | - | - | - | - | - | - | - | - |
| Construction | | - | - | - | 600 | - | - | - | 600 |
| Total Cost: | | - | - | - | 600 | - | - | - | 600 |

Funding Sources:

| | | | | | | | | | |
|-----------------------|---|---|---|-----|------------|---|---|---|------------|
| General Fund | - | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - | - |
| Airport Fund | - | - | - | 120 | - | - | - | - | 120 |
| School Fund | - | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - | - |
| State | - | - | - | 480 | - | - | - | - | 480 |
| Federal | - | - | - | - | - | - | - | - | - |
| NVTA | - | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - | - |
| Total Funding: | | - | - | - | 600 | - | - | - | 600 |

Operating Impacts:

| | | | | | | | | | |
|--------------------------|---|---|---|---|---|---|---|---|---|
| Revenue | - | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - | - |
| Net Revenue: | | - | - | - | - | - | - | - | - |

A-091 Rehabilitation of Runway 16L/34R

Year Introduced: 2021
Change: Expanded Scope
Associated Proj: N/A
Program Area: Airport **Est. Start:** 12/01/2023
Managing Dept: Airport **Est. Comp:** 11/01/2027
Manager: J. Rivera
Plan Conformance: MOB 6.1.4; Airport Strategic Plan; Airport Master Plan



Description:

Runway 16L/34R is 6,200 feet long by 100 feet wide, and is the longest runway at the Airport. The pavement has reached its useful life and needs to be replaced. This project entails the repaving of 16L/34, restriping of the runway, and drainage work.

| Cost Estimate: (\$ in 1,000s) | Prior Years | | | | | | Future Years | Total Project |
|---|--------------------|----------------|----------------|----------------|----------------|----------------|---------------------|----------------------|
| | | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | | |
| Planning | 984 | - | - | - | - | - | - | 984 |
| Land | - | - | - | - | - | - | - | - |
| Construction | 10,000 | 10,040 | - | - | - | - | - | 20,040 |
| Total Cost: | 10,984 | 10,040 | - | - | - | - | - | 21,024 |

Funding Sources:

| | | | | | | | | |
|-----------------------|---------------|---------------|---|---|---|---|---|---------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | 255 | 240 | - | - | - | - | - | 495 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | 1,009 | 800 | - | - | - | - | - | 1,809 |
| Federal | 9,720 | 9,000 | - | - | - | - | - | 18,720 |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | 10,984 | 10,040 | - | - | - | - | - | 21,024 |

Operating Impacts:

| | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - |

A-093 East Apron Rehabilitation

| | |
|--------------------------|--|
| Year Introduced: | 2021 |
| Change: | Funding to Later Year |
| Associated Proj: | N/A |
| Program Area: | Airport |
| Managing Dept: | Airport |
| Manager: | J. Rivera |
| Plan Conformance: | MOB 6.1.4; Airport Master Plan; Airport Strategic Plan |



Description:

The east apron has reached its useful life and is showing signs of wear and cracking. This project would consist of milling the ramp and repaving. The concrete ramp adjacent to the terminal building will also be rehabilitated and expanded for commercial service. It would also include restriping the pavement surfaces. It includes fixing drainage issues as well. Due to funding and operational phasing, this project will be split into multiply phases.

| (\$ in 1,000s) | | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|--------------------|--|-------------|---------|---------|---------|---------|------------|--------------|---------------|
| Cost Estimate: | | | | | | | | | |
| Planning | | - | - | - | - | - | 750 | - | 750 |
| Land | | - | - | - | - | - | - | - | - |
| Construction | | - | - | - | - | - | - | 7,500 | 7,500 |
| Total Cost: | | - | - | - | - | - | 750 | 7,500 | 8,250 |

Funding Sources:

| | | | | | | | | | |
|-----------------------|---|---|---|---|---|---|------------|--------------|--------------|
| General Fund | - | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - | - |
| Airport Fund | - | - | - | - | - | - | 15 | 150 | 165 |
| School Fund | - | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - | - |
| State | - | - | - | - | - | - | 60 | 600 | 660 |
| Federal | - | - | - | - | - | - | 675 | 6,750 | 7,425 |
| NVTA | - | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - | - |
| Total Funding: | - | - | - | - | - | - | 750 | 7,500 | 8,250 |

Operating Impacts:

| | | | | | | | | | |
|--------------------------|---|---|---|---|---|---|---|---|---|
| Revenue | - | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - | - |
| Net Revenue: | - | - | - | - | - | - | - | - | - |

A-094 Runway 16L/34R Extension

Year Introduced: 2021
Change: Increased Estimate
Associated Proj: N/A
Program Area: Airport **Est. Start:**
Managing Dept: Airport **Est. Comp:**
Manager: J. Rivera
Plan Conformance: MOB 6.1.4; Airport Master Plan; Airport Strategic Plan



Description:

The previous 500 foot runway extension was completed in 2012. A runway length analysis was conducted as part of the Master Plan that showed that it was justifiable to extend the runway up to 500 feet. The additional 500 foot extension will give pilots an extra safety margin when they are landing in inclement weather or when there's snow or ice on the runway. The project will also result in a slight noise reduction for areas north of the airport as planes could pass at a higher altitude. The ultimate runway length for 16L/34R would be 6,700 feet.

| (\$ in 1,000s) | | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|--|-------------|---------|---------|---------|---------|---------|--------------|---------------|
| Cost Estimate: | | | | | | | | | |
| Planning | | - | - | - | - | - | - | 600 | 600 |
| Land | | - | - | - | - | - | - | - | - |
| Construction | | - | - | - | - | - | - | 6,500 | 6,500 |
| Total Cost: | | - | - | - | - | - | - | 7,100 | 7,100 |

Funding Sources:

| General Fund | | - | - | - | - | - | - | - | - |
|-----------------------|--|---|---|---|---|---|---|--------------|--------------|
| Sewer Fund | | - | - | - | - | - | - | - | - |
| Water Fund | | - | - | - | - | - | - | - | - |
| Electric Fund | | - | - | - | - | - | - | - | - |
| Stormwater Fund | | - | - | - | - | - | - | - | - |
| Airport Fund | | - | - | - | - | - | - | 142 | 142 |
| School Fund | | - | - | - | - | - | - | - | - |
| Bonds | | - | - | - | - | - | - | - | - |
| State | | - | - | - | - | - | - | 568 | 568 |
| Federal | | - | - | - | - | - | - | 6,390 | 6,390 |
| NVTA | | - | - | - | - | - | - | - | - |
| Other Sources | | - | - | - | - | - | - | - | - |
| Total Funding: | | - | - | - | - | - | - | 7,100 | 7,100 |

Operating Impacts:

| Revenue | | - | - | - | - | - | - | - | - |
|--------------------------|--|---|---|---|---|---|---|---|---|
| Staffing (Costs) Savings | | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | | - | - | - | - | - | - | - | - |
| Debt Service | | - | - | - | - | - | - | - | - |
| Net Revenue: | | - | - | - | - | - | - | - | - |

A-097 South East Airport Complex Site Development

Year Introduced: 2022
Change: No Change
Associated Proj: N/A
Program Area: Airport **Est. Start:**
Managing Dept: Airport **Est. Comp:**
Manager: J. Rivera
Plan Conformance: MOB 6.1.4; Airport Master Plan; Airport Strategic Plan



Description:

The southeast side of the Airport is the future of development at the Airport. It is projected that by 2024 the Airport will have developed all of its vacant land and will be unable to expand. The southeast side of the airport consist of approximately 60 acres of land, of which approximately 30 acres could be used for future development. The site is within the flood plain so the site would require fill material to make it useable. Although the Airport would use a phased approach and would develop the property as needed, it is prudent to have an overall development concept with timelines and cost estimates.

| (\$ in 1,000s) | | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|--|-------------|---------|---------|---------|---------|---------|--------------|---------------|
| Cost Estimate: | | | | | | | | | |
| Planning | | - | - | - | - | - | - | 400 | 400 |
| Land | | - | - | - | - | - | - | - | - |
| Construction | | - | - | - | - | - | - | 7,300 | 7,300 |
| Total Cost: | | - | - | - | - | - | - | 7,700 | 7,700 |

Funding Sources:

| | | | | | | | | | |
|-----------------------|---|---|---|---|---|---|---|--------------|--------------|
| General Fund | - | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - | - |
| Airport Fund | - | - | - | - | - | - | - | 154 | 154 |
| School Fund | - | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - | - |
| State | - | - | - | - | - | - | - | 616 | 616 |
| Federal | - | - | - | - | - | - | - | 6,930 | 6,930 |
| NVTA | - | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - | - |
| Total Funding: | | - | - | - | - | - | - | 7,700 | 7,700 |

Operating Impacts:

| | | | | | | | | | |
|--------------------------|---|---|---|---|---|---|---|---|---|
| Revenue | - | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - | - |
| Net Revenue: | | - | - | - | - | - | - | - | - |

A-098 West Hangar Redevelopment and Expansion

| | |
|--------------------------|--|
| Year Introduced: | 2022 |
| Change: | Increased Estimate |
| Associated Proj: | N/A |
| Program Area: | Airport |
| Managing Dept: | Airport |
| Manager: | J. Rivera |
| Plan Conformance: | MOB 6.1.4; Airport Master Plan; Airport Strategic Plan |



Description:

The west side of the airport has rows of hangars that are over 55 years old. There are three rows of the hangars that are a pole barn construction and they have reached their useful life. These hangars need to be replaced with steel hangars and meet new FAA standards for building separation. A drainage plan for this area needs to be developed as well as a phasing plan to redevelop this complex. This project would consist of development plan that would layout the redevelopment of the west side of the Airport and include phasing, hangar sizes and types, drainage improvements, cost estimates, survey and geotechnical investigation, and paving design. A preliminary design would be the first step to redeveloping this area of the airport.

| (\$ in 1,000s) | | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|--------------------|--------------------|----------------|----------------|----------------|----------------|----------------|---------------------|----------------------|
| Cost Estimate: | Total Cost: | | | | | | | | |
| Planning | 200 | | - | - | - | - | - | - | 200 |
| Land | | - | - | - | - | - | - | - | - |
| Construction | | - | - | - | - | - | - | 10,000 | 10,000 |
| | Total Cost: | 200 | - | - | - | - | - | 10,000 | 10,200 |

Funding Sources:

| | | | | | | | | | |
|-----------------|-----------------------|------------|---|---|---|---|---|---------------|---------------|
| General Fund | | - | - | - | - | - | - | - | - |
| Sewer Fund | | - | - | - | - | - | - | - | - |
| Water Fund | | - | - | - | - | - | - | - | - |
| Electric Fund | | - | - | - | - | - | - | - | - |
| Stormwater Fund | | - | - | - | - | - | - | - | - |
| Airport Fund | 40 | - | - | - | - | - | - | 8,000 | 8,040 |
| School Fund | | - | - | - | - | - | - | - | - |
| Bonds | | - | - | - | - | - | - | - | - |
| State | 160 | - | - | - | - | - | - | 2,000 | 2,160 |
| Federal | | - | - | - | - | - | - | - | - |
| NVTA | | - | - | - | - | - | - | - | - |
| Other Sources | | - | - | - | - | - | - | - | - |
| | Total Funding: | 200 | - | - | - | - | - | 10,000 | 10,200 |

Operating Impacts:

| | | | | | | | | | |
|--------------------------|---------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | | - | - | - | - | - | - | - | - |
| Debt Service | | - | - | - | - | - | - | - | - |
| | Net Revenue: | - |

A-110 Taxiway B Widening and Lighting

| | | | |
|--------------------------|--|--------------------|------------|
| Year Introduced: | 2025 | | |
| Change: | Funding to Earlier Year | | |
| Associated Proj: | N/A | | |
| Program Area: | Airport | Est. Start: | 07/01/2027 |
| Managing Dept: | Airport | Est. Comp: | 06/01/2030 |
| Manager: | J. Rivera | | |
| Plan Conformance: | MOB 6.1.4; Airport Master Plan; Airport Strategic Plan | | |



Description:

In order to meet the FAA standards for aircraft that the airport staff believes will be using the airport once commercial service begins, Taxiway B will need to be widened from 40 feet to 50 feet. This will give aircraft with wider gear bases to operate safely. The taxiway lights will also be replaced with LED lights. The Taxiway B safety area will also be brought up to the current FAA standards.

This project needs to be accelerated to meet the schedule of airline service. The Airport would seek PFCs, and or State and Federal Entitlements to reimburse itself. AIP funding is not available at this time to fund this project. The State can provide funding for the design, and possibly a portion of the construction cost, but that funding level is not known at this time.

(\$ in 1,000s)

| Cost Estimate: | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|--------------------|----------------|----------------|----------------|----------------|----------------|---------------------|----------------------|
| Planning | - | 800 | - | - | - | - | - | 800 |
| Land | - | - | - | - | - | - | - | - |
| Construction | - | 8,000 | - | - | - | - | - | 8,000 |
| Total Cost: | - | 8,800 | - | - | - | - | - | 8,800 |

Funding Sources:

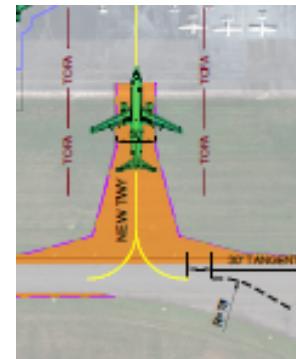
| | | | | | | | | |
|-----------------------|----------|--------------|----------|----------|----------|----------|----------|--------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | - | 8,160 | - | - | - | - | - | 8,160 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | - | 640 | - | - | - | - | - | 640 |
| Federal | - | - | - | - | - | - | - | - |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | - | 8,800 | - | - | - | - | - | 8,800 |

Operating Impacts:

| | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - |

A-112 New East Ramp Taxiway

| | |
|--------------------------|---------------------------------|
| Year Introduced: | 2025 |
| Change: | Funding to Earlier Year |
| Associated Proj: | N/A |
| Program Area: | Airport |
| Managing Dept: | Airport |
| Manager: | J. Rivera |
| Plan Conformance: | MOB 6.1.4; Airport Master Plan; |



Description:

Design and construct a new taxiway entrance onto the East Ramp. With the arrival of scheduled service, the Airport will experience increased activity in large aircraft on the east ramp. In order to increase flow and efficiency, a second taxiway would need to be constructed to give aircraft options when entering and exiting the ramp. This project will design, bid, and construct a new taxiway for Group 3 aircraft south of Taxiway Echo. This project would include signage, lighting, and required markings. This project would only move forward if grant funds are approved by the State and/or FAA.

| (\$ in 1,000s) | | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|--|-------------|---------|---------|---------|---------|---------|--------------|---------------|
| Cost Estimate: | | | | | | | | | |
| Planning | | - | - | 500 | - | - | - | - | 500 |
| Land | | - | - | - | - | - | - | - | - |
| Construction | | - | - | - | - | 5,000 | - | - | 5,000 |
| Total Cost: | | - | - | 500 | - | 5,000 | - | - | 5,500 |

Funding Sources:

| General Fund | | - | - | - | - | - | - | - | - |
|-----------------------|--|---|---|-----|---|-------|---|---|-------|
| Sewer Fund | | - | - | - | - | - | - | - | - |
| Water Fund | | - | - | - | - | - | - | - | - |
| Electric Fund | | - | - | - | - | - | - | - | - |
| Stormwater Fund | | - | - | - | - | - | - | - | - |
| Airport Fund | | - | - | 10 | - | 100 | - | - | 110 |
| School Fund | | - | - | - | - | - | - | - | - |
| Bonds | | - | - | - | - | - | - | - | - |
| State | | - | - | 40 | - | 400 | - | - | 440 |
| Federal | | - | - | 450 | - | 4,500 | - | - | 4,950 |
| NVTA | | - | - | - | - | - | - | - | - |
| Other Sources | | - | - | - | - | - | - | - | - |
| Total Funding: | | - | - | 500 | - | 5,000 | - | - | 5,500 |

Operating Impacts:

| Revenue | | - | - | - | - | - | - | - | - |
|--------------------------|--|---|---|---|---|---|---|---|---|
| Staffing (Costs) Savings | | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | | - | - | - | - | - | - | - | - |
| Debt Service | | - | - | - | - | - | - | - | - |
| Net Revenue: | | - | - | - | - | - | - | - | - |

A-113 Runway & Taxiway Bridge Enhancements & Modifications

| | |
|--------------------------|--|
| Year Introduced: | 2025 |
| Change: | Decreased Estimate |
| Associated Proj: | N/A |
| Program Area: | Airport |
| Managing Dept: | Airport |
| Manager: | J. Rivera |
| Plan Conformance: | MOB 6.1.4; Airport Master Plan; Airport Strategic Plan |



Description:

The runway 16L/34R bridge and the Taxiway B bridge that span over Broad Run are 42 years old and near their useful life of 50 years. The bridges need to be replaced prior to any significant maintenance issues or possible failure. The new bridges will be designed for a lifespan of 75 years and carry the expected weight of commercial service aircraft that will utilize the bridges in the future.

| (\$ in 1,000s) | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|--------------|------------|----------|--------------|----------|----------|--------------|---------------|
| Cost Estimate: | | | | | | | | |
| Planning | 2,732 | 850 | - | - | - | - | - | 3,582 |
| Land | - | - | - | - | - | - | - | - |
| Construction | - | - | - | 8,500 | - | - | - | 8,500 |
| Total Cost: | 2,732 | 850 | - | 8,500 | - | - | - | 12,082 |

Funding Sources:

| | | | | | | | | |
|-----------------------|--------------|------------|----------|--------------|----------|----------|----------|---------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | 2,732 | 17 | - | 170 | - | - | - | 2,919 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | - | 68 | - | 680 | - | - | - | 748 |
| Federal | - | 765 | - | 7,650 | - | - | - | 8,415 |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | 2,732 | 850 | - | 8,500 | - | - | - | 12,082 |

Operating Impacts:

| | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - |

A-115 Snow Removal Equipment Building

| | | |
|--------------------------|--|-------------------------------|
| Year Introduced: | 2026 | |
| Change: | Funding to Earlier Year | |
| Associated Proj: | N/A | |
| Program Area: | Airport | Est. Start: 07/01/2026 |
| Managing Dept: | Airport | Est. Comp: 10/30/2028 |
| Manager: | J. Rivera | |
| Plan Conformance: | MOB 6.1.4; Airport Master Plan; Airport Strategic Plan | |



Description:

This project entails building a Maintenance Equipment Storage (MES)/Snow Removal Equipment (SRE) Facility to accommodate new larger multi-use SRE building and provide a storage facility with a layout which meets the growing needs of the airport.

The Phase I construction of the new terminal building used for commercial service will require that the existing building be torn down. Therefore this project will need to be accelerated so the the Airport's Maintenance Division has a place to store its Snow Equipment and other equipment.

| (\$ in 1,000s) | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|-----------------------|-------------|---------------|---------|---------|---------|---------|--------------|---------------|
| Cost Estimate: | | | | | | | | |
| Planning | - | 1,000 | - | - | - | - | - | 1,000 |
| Land | - | - | - | - | - | - | - | - |
| Construction | - | 10,000 | - | - | - | - | - | 10,000 |
| Total Cost: | - | 11,000 | - | - | - | - | - | 11,000 |

Funding Sources:

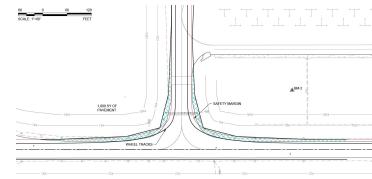
| | | | | | | | | |
|-----------------------|---|---------------|---|---|---|---|---|---------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | - | 6,870 | - | - | - | - | - | 6,870 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | - | 880 | - | - | - | - | - | 880 |
| Federal | - | - | - | - | - | - | - | - |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | 3,250 | - | - | - | - | - | 3,250 |
| Total Funding: | - | 11,000 | - | - | - | - | - | 11,000 |

Operating Impacts:

| | | | | | | | | |
|--------------------------|---|---|---|---|---|---|---|---|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - | - | - | - | - | - | - | - |

A-116 Widen & Strengthen Taxiway E

Year Introduced: 2026
Change: Funding to Later Year
Associated Proj: N/A
Program Area: Airport **Est. Start:** 07/01/2025
Managing Dept: Airport **Est. Comp:** 10/30/2030
Manager: J. Rivera
Plan Conformance: MOB 6.1.4; Airport Master Plan; Airport Strategic Plan



Description:

The pavement dimensions for Taxiway E do not meet design standards for the aircraft expected to serve commercial scheduled airline service at the Airport. This project will widen the fillets to meet design standards. Some of this work may be able to be done under the Taxiway B Widening project. If so, the scope and cost of the project could be reduced.

| Cost Estimate: | Prior Years | | | | | | Future Years | Total Project |
|-----------------------|--------------------|----------------|----------------|----------------|----------------|----------------|---------------------|----------------------|
| | | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | | |
| Planning | 400 | - | - | - | - | - | - | 400 |
| Land | - | - | - | - | - | - | - | - |
| Construction | - | - | - | - | 4,000 | - | - | 4,000 |
| Total Cost: | 400 | - | - | - | 4,000 | - | - | 4,400 |

Funding Sources:

| | | | | | | | | |
|-----------------------|------------|---|---|---|--------------|---|---|--------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | 80 | - | - | - | 80 | - | - | 160 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | 320 | - | - | - | 320 | - | - | 640 |
| Federal | - | - | - | - | 3,600 | - | - | 3,600 |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | 400 | - | - | - | 4,000 | - | - | 4,400 |

Operating Impacts:

| | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - |

A-117 Airport Utility Infrastructure Improvements

| | | | |
|--------------------------|---------------------|--------------------|--|
| Year Introduced: | 2026 | Est. Start: | |
| Change: | No Change | Est. Comp: | |
| Associated Proj: | N/A | | |
| Program Area: | Airport | | |
| Managing Dept: | Utilities | | |
| Manager: | T. Aly | | |
| Plan Conformance: | Airport Master Plan | | |



Description:

Upgrade utility infrastructure at the Manassas Regional Airport in support of commercial air services and ongoing expansion per the adopted Airport Master Plan. The funding will be used as follows:

- Sewer Improvements: \$4 million
- Water Improvements: \$1 million
- Electric Improvements: \$5 million

| (\$ in 1,000s) | | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|--------------------|--|-------------|---------|---------|---------|---------|---------|---------------|---------------|
| Cost Estimate: | | | | | | | | | |
| Planning | | - | - | - | - | - | - | - | - |
| Land | | - | - | - | - | - | - | - | - |
| Construction | | - | - | - | - | - | - | 10,000 | 10,000 |
| Total Cost: | | - | - | - | - | - | - | 10,000 | 10,000 |

Funding Sources:

| | | | | | | | | | |
|-----------------------|--|---|---|---|---|---|---|---------------|---------------|
| General Fund | | - | - | - | - | - | - | - | - |
| Sewer Fund | | - | - | - | - | - | - | - | - |
| Water Fund | | - | - | - | - | - | - | - | - |
| Electric Fund | | - | - | - | - | - | - | - | - |
| Stormwater Fund | | - | - | - | - | - | - | - | - |
| Airport Fund | | - | - | - | - | - | - | - | - |
| School Fund | | - | - | - | - | - | - | - | - |
| Bonds | | - | - | - | - | - | - | - | - |
| State | | - | - | - | - | - | - | - | - |
| Federal | | - | - | - | - | - | - | - | - |
| NVTA | | - | - | - | - | - | - | - | - |
| Other Sources | | - | - | - | - | - | - | 10,000 | 10,000 |
| Total Funding: | | - | - | - | - | - | - | 10,000 | 10,000 |

Operating Impacts:

| | | | | | | | | | |
|--------------------------|--|---|---|---|---|---|---|---|---|
| Revenue | | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | | - | - | - | - | - | - | - | - |
| Debt Service | | - | - | - | - | - | - | - | - |
| Net Revenue: | | - | - | - | - | - | - | - | - |

AIRPORT MAINTENANCE CAPITAL PROJECT LISTING

The City identifies Capital Projects with a cost greater than \$100,000 and a useful life of 10+ years. The City recognizes that there are additional projects/needs that are capital in nature but do not meet the requirement set forth for a capital project. These additional projects/needs are considered Maintenance Capital Projects, a list of which is provided below for the Airport program.

| Project Name | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|---|--------------|--------------|--------------|--------------|------------|------------|--------------|---------------|
| Airport Paving Program (outside Airfield) | 720 | 250 | 510 | 280 | 280 | 280 | - | 2,320 |
| Airfield Improvements | 587 | 530 | 245 | 495 | 125 | 125 | - | 2,107 |
| Airfield Paving Program | 1,000 | 250 | 510 | 280 | 280 | 280 | - | 2,600 |
| Security Equipment Replacement | 625 | 13 | 23 | 27 | 13 | 13 | - | 714 |
| Total Cost: | 2,932 | 1,043 | 1,288 | 1,082 | 698 | 698 | - | 7,741 |

Funding Sources

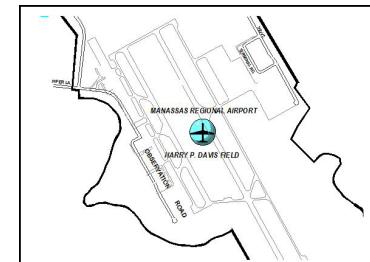
| | | | | | | | | |
|-----------------------|--------------|--------------|--------------|--------------|------------|------------|----------|--------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | 647 | 209 | 258 | 216 | 140 | 128 | - | 1,598 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | 2,285 | 834 | 1,030 | 866 | 558 | 570 | - | 6,143 |
| Federal | - | - | - | - | - | - | - | - |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | 2,932 | 1,043 | 1,288 | 1,082 | 698 | 698 | - | 7,741 |

A-058 Airport Paving Program (outside Airfield)

Year Introduced: 2010
Change: No Change
Associated Proj: N/A
Program Area: Airport
Managing Dept: Airport
Manager: J. Rivera
Plan Conformance: MOB 6.1.4; Airport Master Plan;

Est. Start:
Est. Comp:

Maintenance Project



Description:

These are ongoing paving projects that include roads and parking lots outside of the airport operations area (AOA). In most cases these projects will include mill and fill, overlays, patch work, and crack sealing. Striping of parking lots and roads are included in this program. These projects are relatively small and are considered to be pavement maintenance, not restoration/replacement projects.

FY 2027 - Frank Marshall Lane; FY 2028 - Tower Public Use Parking Lot; FY 2029 - James Payne Court Rehabilitation; FY 2030 - Piper Lane Rehabilitation; FY 2032 - General Road Maintenance

| Cost Estimate (\$ in 1,000s) | Prior Years | | | | | | Future Years | Total Project |
|--|--------------------|----------------|----------------|----------------|----------------|----------------|---------------------|----------------------|
| | | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | | |
| Planning | - | - | - | - | - | - | - | - |
| Land | - | - | - | - | - | - | - | - |
| Construction | 720 | 250 | 510 | 280 | 280 | 280 | - | 2,320 |
| Total Cost: | 720 | 250 | 510 | 280 | 280 | 280 | - | 2,320 |

Funding Sources

| | | | | | | | | |
|-----------------------|------------|------------|------------|------------|------------|------------|---|--------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | 185 | 50 | 102 | 56 | 56 | 44 | - | 493 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | 535 | 200 | 408 | 224 | 224 | 236 | - | 1,827 |
| Federal | - | - | - | - | - | - | - | - |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | 720 | 250 | 510 | 280 | 280 | 280 | - | 2,320 |

Operating Impacts

| | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - |

A-082 Airfield Improvements

Maintenance Project

| | |
|--------------------------|---|
| Year Introduced: | 2018 |
| Change: | Increased Estimate |
| Associated Proj: | N/A |
| Program Area: | Airport |
| Managing Dept: | Airport |
| Manager: | J. Rivera |
| Plan Conformance: | MOB 6.1.4; Airport Strategic Plan - Obj. 3; Airport Master Plan |



Description:

These projects will include ongoing maintenance repairs and improvements to different parts of the airfield at the Manassas Regional Airport.

Annually: Airfield marking, tree removal, signage replacement/repairs and fencing
 FY 2027 - Midfield Ditch, Taxilane Zulu OFA, Outfall Repair, West Side Lighting Upgrades
 FY 2028 - Outfall Repairs, Stormwater Maintenance, West Side Lighting Upgrades
 FY 2029 - Midfield Ditch Restoration

| (\$ in 1,000s) | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|----------------------|-------------|------------|------------|------------|------------|------------|--------------|---------------|
| Cost Estimate | | | | | | | | |
| Planning | - | - | - | - | - | - | - | - |
| Land | - | - | - | - | - | - | - | - |
| Construction | 587 | 530 | 245 | 495 | 125 | 125 | - | 2,107 |
| Total Cost: | 587 | 530 | 245 | 495 | 125 | 125 | - | 2,107 |

Funding Sources

| | | | | | | | | |
|-----------------------|------------|------------|------------|------------|------------|------------|---|--------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | 77 | 106 | 49 | 99 | 25 | 25 | - | 381 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | 510 | 424 | 196 | 396 | 100 | 100 | - | 1,726 |
| Federal | - | - | - | - | - | - | - | - |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | 587 | 530 | 245 | 495 | 125 | 125 | - | 2,107 |

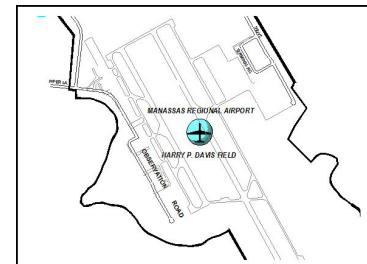
Operating Impacts

| | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - |

A-084 Airfield Paving Program

Maintenance Project

| | |
|--------------------------|---|
| Year Introduced: | 2018 |
| Change: | Increased Estimate |
| Associated Proj: | N/A |
| Program Area: | Airport |
| Managing Dept: | Airport |
| Manager: | J. Rivera |
| Plan Conformance: | Airport Strategic Plan - Obj. 3; City Strategic Plan; Airport Master Plan |



Description:

Pave taxiways, taxi lanes and ramps on the airport airfield (inside the fence). In most cases we will mill 2-3" of asphalt and replace it with a FAA/State approved asphalt mix, overlays, patch work, and sealing. Stripe the pavement afterwards. These projects are relatively small and are considered to be pavement maintenance, not restoration/replacement.

FY 2027 - Crack Sealing, Security Perimeter Road, Taxilane Charlie (East of Taxilane Zulu)

FY 2028 - Crack Sealing, Interior Service Road, Repave West City T-hangars, Northwest Tie-Down Apron

FY 2029 - Crack Sealing, Construct Security Perimeter Road - Phase I, Pavement Maintenance General

FY 2030 - Crack Sealing, Construct Security Perimeter Road - Phase II, Pavement Maintenance General

(\$ in 1,000s)

| Cost Estimate | Prior Years | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | Future Years | Total Project |
|--------------------|--------------|------------|------------|------------|------------|------------|--------------|---------------|
| Planning | - | - | - | - | - | - | - | - |
| Land | - | - | - | - | - | - | - | - |
| Construction | 1,000 | 250 | 510 | 280 | 280 | 280 | - | 2,600 |
| Total Cost: | 1,000 | 250 | 510 | 280 | 280 | 280 | - | 2,600 |

Funding Sources

| | | | | | | | | |
|-----------------------|--------------|------------|------------|------------|------------|------------|----------|--------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | 200 | 50 | 102 | 56 | 56 | 56 | - | 520 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | 800 | 200 | 408 | 224 | 224 | 224 | - | 2,080 |
| Federal | - | - | - | - | - | - | - | - |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | 1,000 | 250 | 510 | 280 | 280 | 280 | - | 2,600 |

Operating Impacts

| | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - |

A-104 Security Equipment Replacement

Maintenance Project

Year Introduced: 2023
Change: Increased Estimate
Associated Proj: N/A
Program Area: Airport **Est. Start:**
Managing Dept: Airport **Est. Comp:**
Manager: J. Rivera
Plan Conformance:



Description:

These projects will include ongoing maintenance repairs, upgrades and improvements to the Manassas Regional Airport's Security System. This includes the installation of new security cameras, upgrade of existing cameras, and card reader replacement and upgrades.

| Cost Estimate (\$ in 1,000s) | Prior Years | | | | | | Future Years | Total Project |
|--|--------------------|----------------|----------------|----------------|----------------|----------------|---------------------|----------------------|
| | | FY 2027 | FY 2028 | FY 2029 | FY 2030 | FY 2031 | | |
| Planning | - | - | - | - | - | - | - | - |
| Land | - | - | - | - | - | - | - | - |
| Construction | 625 | 13 | 23 | 27 | 13 | 13 | - | 714 |
| Total Cost: | 625 | 13 | 23 | 27 | 13 | 13 | - | 714 |

Funding Sources

| | | | | | | | | |
|-----------------------|------------|-----------|-----------|-----------|-----------|-----------|----------|------------|
| General Fund | - | - | - | - | - | - | - | - |
| Sewer Fund | - | - | - | - | - | - | - | - |
| Water Fund | - | - | - | - | - | - | - | - |
| Electric Fund | - | - | - | - | - | - | - | - |
| Stormwater Fund | - | - | - | - | - | - | - | - |
| Airport Fund | 185 | 3 | 5 | 5 | 3 | 3 | - | 204 |
| School Fund | - | - | - | - | - | - | - | - |
| Bonds | - | - | - | - | - | - | - | - |
| State | 440 | 10 | 18 | 22 | 10 | 10 | - | 510 |
| Federal | - | - | - | - | - | - | - | - |
| NVTA | - | - | - | - | - | - | - | - |
| Other Sources | - | - | - | - | - | - | - | - |
| Total Funding: | 625 | 13 | 23 | 27 | 13 | 13 | - | 714 |

Operating Impacts

| | | | | | | | | |
|--------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Revenue | - | - | - | - | - | - | - | - |
| Staffing (Costs) Savings | - | - | - | - | - | - | - | - |
| Facility (Costs) Savings | - | - | - | - | - | - | - | - |
| Program (Costs) Savings | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Net Revenue: | - |



Manassas Regional Airport Commission Agenda Item Report

Agenda Item No. 5.2

Submitted by: Patty Bibber

Submitting Department: Manassas Regional Airport

Meeting Date: December 18, 2025

Item Title

Update on NW Development Bids (Mr. Juan E. Rivera, Director, 5 minutes)

Suggested Action and/or Recommendation

Suggested Motion

Item Type Reports / Presentations

Item ID 2026-492

Submitting Department Manassas Regional Airport

Drafter Patty Bibber

Meeting Body Manassas Regional Airport

Meeting Date December 18, 2025

Commission